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# College's Mission

- 1) To advance the Art and Science of Medicine
- 2) To discuss Medical and Scientific problems
- 3) To assist in providing post-graduate study courses for family physicians, and to encourage and assist practising family physicians in participating in such training
- 4) To arrange for and/or provide instruction by members of the College or other persons for undergraduate or postgraduate students in family practice
- 5) To promote and maintain high standards of family practice of Medicine
- 6) To encourage and assist young men and women in preparing, qualifying and establishing themselves in family practice
- 7) To preserve the right of the family physician to engage in the practice of Family Medicine, including engaging in medical and surgical procedures, for which he is qualified by training and experience
- 8) To provide, endow or support scholarships, lectureships, readerships, and professorships in subjects appertaining to or associated with family practice
- 9) To give, grant, issue or bestow diplomas, certificates and other tokens and distinctions in recognition of proficiency or attainment in family practice or in any subject cognate to family practice; any such tokens or distinctions may be awarded upon examination or thesis or honoris causa.
- 10) The College may acquire by purchase, hire, lease, or grant, or sell any movable or immovable properties in furtherance of the objects of the College
- 11) To receive, borrow or invest money for any of the objects of the College
- 12) To do all such things as are incidental or conducive to the attainment of the foregoing objects or any of them



#### CORPORATE INFORMATION

# Members of the 24th Council (2013-2015) President

Vice President

Censor-in-Chief

Honorary Secretary Honorary Treasurer

Honorary Assistant Secretary

Honorary Assistant Treasurer

Honorary Editor Council Members A/Prof Lee Kheng Hock Dr Tham Tat Yean

A/Prof Tan Boon Yeow Dr Tan Tze Lee

Dr Lim Fong Seng

Dr Ng Chee Lian Lawrence

Dr Subramaniam Surajkumar

Dr Tan Ngiap Chuan Dr Eng Soo Kiang

Dr Farhad Fakhrudin Vasanwala

Dr Leong Choon Kit Dr Low Sher Guan Luke Dr Ng Lee Beng

Dr Pang Sze Kang Jonathan Dr Tan Hsien Yung David Dr Yee Jenn Jet Michael

#### **Board of Censors**

Censor-in-Chief

Censors

Advisors

A/Prof Tan Boon Yeow Dr Chng Shih Kiat Dr Goh Soo Chye Paul A/Prof Lee Kheng Hock Dr Lim Fong Seng

#### Institute of Family Medicine

Director

Members

A/Prof Goh Lee Gan

Dr Tan Ban Leong Kenny (completed his term on 31 January 2014)

Dr Tan Lip Pin

Dr Kwong Kum Hoong Dr Lim Lee Kiang Julian

Dr Ng Lee Beng

Dr Pang Sze Kang Jonathan (stepped down on 31 July 2013)

Ms Bernice Lee

#### **College Secretariat**

Executive Director

Assistant Executive Director

Senior Manager

Accounts & Membership Executive Corporate Communications Executive

Programmes & IT Executive

Programmes & Publications Executive Programmes & Training Executive

Administrative Assistant

 $Dr\,Tham\,Tat\,Yean$ 

Dr Tan Ban Leong Kenny (stepped down on 31 January 2014)

Ms Jennifer Lau Ms Rachel Koh

Ms Stella Teh

Ms Anica Goh

Ms Patricia Cheok

Ms Tan Sixuan

Ms Briana Ko

#### **Finance and Governance Committee**

Dr Tham Tat Yean Chairman Members Dr Lim Fong Seng

Dr Subramaniam Surajkumar

#### **Administration and Human Resources Committee**

Chairman A/Prof Lee Kheng Hock Vice Chairman Dr Tham Tat Yean Members Dr Cheng Heng Lee Dr Pang Sze Kang Jonathan

Dr Tan Hsien Yung David

#### **Publications Committee**

#### The Singapore Family Physician Journal

Honorary Editor Dr Tan Ngiap Chuan

Sub-Editors A/Prof Koh Choon Huat Gerald

Dr Goh Lay Hoon Dr How Choon How Dr Marie Stella P Cruz

Editorial Consultant A/Prof Goh Lee Gan

The College Mirror

**Editors** Dr Chung Wai Hoong Irwin

Dr Low Sher Guan Luke Dr See Toh Kwok Yee

**Editorial Board Members** Dr Chew Sung Boon

Dr Foo Siang Sern Nicholas Dr Goh Tze Chien Kelvin Dr Kiran Kashyap Dr Lim Khong Jin Michael Dr Loke Wai Chiong Dr Phua Cheng Pau Kelvin Dr Soh Soon Beng Dr Teo Yee Sheng Victor

Dr Yee Jenn Jet Michael (stepped down on 6 January 2014)

A/Prof Cheong Pak Yean Advisors

A/Prof Goh Lee Gan A/Prof Lee Kheng Hock Dr Tan Tze Lee

#### **Honorary Legal Advisors**

Mr Edwin Tong Mr Lek Siang Pheng

**Auditors** 

RT LLP

## PRESIDENT'S MESSAGE 2014



The 24th Council started well with a continued infusion of new blood to our College's leadership team. The new council members performed well and contributed to the many achievements that we had made in the past year. The year ahead looks promising. There is now greater awareness of the discipline of family medicine and how vital it is to the overall "health" of our healthcare system. I am confident that our collaborations with the Ministry of Health and various other stakeholders in family medicine to promote family medicine as a discipline and as a career for young doctors will bear fruit in the near future. This will bring relief to our congested health care system and bring the standard of family medicine in Singapore to a higher plane.

#### **Membership**

The membership of the College as of 31 March 2014 had increased to 1,612 compared 1572 one year ago. The increasing number of members every year is heartening and is testament to the relevance of the College to our members. However we should not rest on our laurels. We need to reach out to young doctors who are joining the fraternity and encourage them to adopt the College as their professional home for lifelong learning.

#### **Assets**

Financially our College continues to be in good health. Through astute management of our resources and prudent spending, we were able to keep our bottom line safely in the black. We recognize the importance of safeguarding the future financial viability of our College. In the last year, we accumulated a surplus of \$346,742. While this was impressive by itself, there was a significant drop in amount of our surplus despite our ability keep our expenses down to similar levels in the previous year. As advised by the members at the last AGM, our College will continue to spend and invest on improving the quality of the courses we run. At the same time we will continue to ensure that our balance sheet remains healthy.

#### **Courses conducted**

Our College had been productive as before in the past year. We conducted 5 Family Practice Skills Courses with an attendance record that exceeded 1455 participants. Our trademark courses namely the Graduate Diploma in Family Medicine, the Master of Medicine Family Medicine (Program B) and the Fellowship of the College of Family Physicians Singapore (By Assessment) continue to attract large numbers of family physicians. Our College continues to be represented in the various national training bodies and institutions thanks to our very good working relationship with the Ministry of Health and the stakeholders of family medicine training in the University and the healthcare clusters.

#### **College publications**

A total of 4 main issues and one supplementary issue of The Singapore Family Physician (SFP) journal were produced during the year under review. Our College website was revamped to give it a fresh look that is more in keeping with the dynamic nature of our organization. The functionality of our website will continue to be upgraded in the coming years.

#### **Partnerships**

Our cordial and effective partnership with the Ministry of Health, the Health Promotion Board, the Agency for Integrated Care, the Singapore Medical Council, the Singapore Medical Association and the Academy of Medicine Singapore remain a key factor in the effectiveness of our College as the national body advocating for higher standards in the practice of family medicine..

#### Thanksgiving And The Future

Council members, faculty of the various programs and our members are the life force of our organization. We are blessed to have a core group of activists who keep our College strong and the flag of family medicine flying high. Working for the College is challenging. We know that our professional environment is harsh. The burden placed on the shoulder of family doctors in our highly stretched healthcare system is really heavy. Despite all these, our College have an endless stream of motivated members who are always ready to step forward to serve as leaders, faculty members and helpers in all our courses and events. I would like to urge all our members to show appreciation to this core of very hardworking members of our College. The best thing that you can do is to step forward and take a small load of their heavy burden. Volunteer to help them in the various programs that they are labouring in. The next best thing is to give them a handshake and thank them vigorously the next time you see them at a College event.

Our staff at the College Secretariat had been doing great work in the last year. I had received many compliments on the quality of their work and support given to our College volunteers. We are grateful for their dedication and their professionalism.

I would like to express my thanks and gratitude to my council, the Secretariat and our members for another excellent year of service to our cause of advancing family medicine

#### A/Prof Lee Kheng Hock

President, 24th Council (2013-2015) College of Family Physicians Singapore

## REPORT OF THE 24TH COUNCIL (2013-2015)

FOR THE PERIOD 1 APRIL 2013 - 31 MARCH 2014



#### Members of the 24th Council (2013 - 2015) with guests at the Family Medicine Convocation 2013

#### Standing (left to right):

Dr Farhad Fakhrudin Vasanwala, Dr Tan Ngiap Chuan, Dr Ng Lee Beng, Dr Low Sher Guan Luke, Dr Yee Jenn Jet Michael, Dr Leong Choon Kit, Dr Eng Soo Kiang, Dr Ng Chee Lian Lawrence, Dr Subramaniam Surajkumar

#### Seated (left to right):

Dr Lim Fong Seng, Dr Tan Tze Lee, Dr Tham Tat Yean, Mrs Tan Ching Yee [Guest-of-Honour, Permanent Secretary (Health), Ministry of Health], A/Prof Lee Kheng Hock, A/Prof Tan Boon Yeow, Dr Pang Sze Kang Jonathan

Not in photo: Dr Tan Hsien Yung David

The 24th Council was formed following the Annual General Meeting and election of office bearers of the Council and its members on 6 July 2013.

#### ACADEMIC PROGRAMMES: RECIPIENTS OF AWARDS/ GRADUATES (2013)

## **Graduate Diploma in Family Medicine (GDFM)**

The College would like to congratulate all the doctors who were successful in the 2013 GDFM examination.



#### Standing (left to right):

Dr Wan Wei Hwang, Dr Zeng Shiying, Dr Ang Teng Soon, Dr Lin Xiu Min, Dr Xu Bangyu, Dr Yeo Kwang Chong Christopher, Dr Zai Qiaojian Justinian, Dr Tey Inn Kuang, Dr Tan Aik Lim Calvin, Dr Tan Wee Kiat

#### Seated (left to right):

Dr Bagasol Jonna Charisma Agbayani, Dr Cordez Sherry Hugo, Dr Tham Tat Yean (Vice President), A/Prof Lee Kheng Hock (President), A/Prof Tan Boon Yeow (Censor-in-Chief), Dr Foong Yee Wah, Dr Cheak Wan Ying

# Master of Medicine (Family Medicine) [MMed(FM)]

The College would like to congratulate all the doctors who were successful in the 2013 MMed(FM) examination.



#### Standing (left to right):

Dr Ramasamy Jaganmohan Raja, Dr Rufus Daniel, Dr Wong Wei Mon, Dr Tan Wee Hian, Dr Tan Chee Wei, Dr Kong Jing Wen

#### Seated (left to right):

Dr Teo Hui Ying Valerie\*, Dr Tham Tat Yean (Vice President), A/Prof Lee Kheng Hock (President), A/Prof Tan Boon Yeow (Censor-in-Chief), Dr Tan Eng Chun

\* MMed(FM) Gold Medallist - Dr Teo Hui Ying Valerie

# Award of the Collegiate Membership of the College of Family Physicians Singapore [MCFP(S)]

The College would like to congratulate all the doctors who fulfilled the requirements of the Collegiate Membership and were given the award of MCFP(S).



#### Standing (left to right):

Dr Koot David, Dr Koh Kim Hwee, Dr Lim Chi-Kien Derek, Dr Phua Mei Fang, Dr Koong Ying Leng Agnes, Dr Anandan Gerard Thiagarajah, Dr Tan Puay Wee Steve, Dr Low Lian Leng, Dr Lee Kwang How, Dr Ong Luan Seng Desmond, Dr Ng Wei Liang David, Dr Lim Ang Tee

#### Seated (left to right):

Dr Wang Zhen Sinead, Dr Koh Mei Lin Jocelyn, Dr Chua Hwee Ling Angelia, Dr Tham Tat Yean (Vice President), A/Prof Lee Kheng Hock (President), A/Prof Tan Boon Yeow (Censor-in-Chief), Dr Lee Ai Ming Audrey, Dr Chung Wei Pyng Clara, Dr Peh Tan Ying

# Award of Fellow of the College of Family Physicians Singapore [FCFP(S)]

The College congratulates the following doctors who were conferred with the Fellowship in 2013.



Standing (left to right):

Dr Subramaniam Surajkumar, Dr Eng Soo Kiang, Dr Low Sher Guan Luke, Dr Chang Ngai Kin Christopher, Dr Yeo Cheng Hsun Jonathan

# The Albert and Mary Lim Award



The Albert and Mary Lim award first presented in 1974 in memory of the late Dr Albert Lim Liat Juay and his wife Mary Lim was re-instituted in 1999.

This award is the highest accolade bestowed by the College for contribution and services rendered to the College and the discipline of family medicine.

The recipient of this award in 2013 was Dr Julian Lim Lee Kiang.

# **Long Service Award**

The recipients for the Long Service Award in 2013 were Dr Lim Fong Seng (top) and Dr Jonathan Pang (bottom).





# CONTINUING PROFESSIONAL DEVELOPMENT/ MEDICAL EDUCATION PROGRAMMES AND COURSES

The College promotes Continuing Professional Development (CPD) and Continuing Medical Education (CME) through the Family Medicine Modular Course, Family Practice Skills Course, MMed (Family Medicine) Programme B, Family Medicine Membership and Fellowship Programme.

The Institute of Family Medicine (IFM), an organ within the College, plays a significant role in developing the contents and syllabi of these programmes and courses.

During the year the IFM reviewed, updated and edited the notes as well as their e-learning components for Modules 4, 5, 6 and 7 of the Family Medicine Modular Course to make them more relevant and user-friendly to the course participants.

The Family Medicine Modular Course consists of 8 modules of knowledge acquisition and is a requirement for doctors who are preparing for the Graduate Diploma in Family Medicine (GDFM) Programme.

The notes for the modules are on the College's e-learning website and can be downloaded by the Family Medicine trainees. By having them online, the trainees can refer to these notes twenty-four hours a day

For the year April 2013 - March 2014, there were 131 trainees registered in the GDFM course, 15 trainees in the MMed(FM) Programme B and 10 trainees in the Fellowship [FCFP(S)] programme.

## Family Practice Skills Course (FPSC)

During this financial year, the College conducted seven Family Practice Skills Courses.

Table 1: Participation at Continuing Medical Education Activities (April 2013 - March 2014)

No. of Doctors Passed / Attended				
Event Title	Distance Learning	Seminar/Workshop I	Seminar/Workshop 2	
FPSC 53:	Passed: 319	Seminar I: 104	Seminar 2: 68	
Chronic Lung Disease		Workshop I: N.A.	Workshop 2: 65	
FPSC 54:	Passed: 263	Seminar 1: 82	Seminar 2: 65	
Dementia		Workshop 1: 63	Workshop 2: 59	
FPSC 55:	Passed: 304	Seminar I: 114	Seminar 2: 94	
Emergency Medicine		Workshop 1: 101	Workshop 2: 87	
FPSC 56:	Passed: 569	Seminar I: 123	Seminar 2: 119	
Emergency Medicine (Re-run)		Workshop I: III	Workshop 2: 107	
FPSC 57:	* Passed: -	Seminar I: 120	Seminar 2: 119	
Infectious Disease		Workshop 1: 101	Workshop 2: 102	

<sup>\*</sup> The deadline for the Distance Learning MCQ falls on May 2014. As such, the figure will be reported in next year's Annual Report.

The components of a skills course may include one or more of the following:

- 1. Distance Learning with verification (6 CME points upon attaining minimum pass grade of 60% in online MCQ Assessment)
- 2. Seminars (2 CME points per seminar)
- 3. Workshops (I CME point per workshop)
- 4. Small group activities including clinical attachments, tutorials, ward-rounds (for some courses)
- 5. Assessments which can be written, oral, demonstration and/or clinical (for some courses)

A typical FPSC template is a course with six units of distance learning with 30 MCQs test, conducted in two seminars, and also workshops conducted over two afternoon sessions typically, one on Saturday afternoon and one on Sunday afternoon.

## **E-Learning**

The E-Learning programme launched in 2003 has been incorporated into the GDFM training programme. An E-Learning component for each module was introduced, consisting of therapeutic notes, case scenarios, assessment by MCQs and a case review to be put up by a tutorial group.

## **Accreditation of core CME points**

The College is represented by Dr Tan Tze Lee in the Singapore Medical Council (SMC) CME Co-ordinating Committee. The College works closely with the SMC to ensure that the quality of the CME events is acceptable. It continues to advise SMC on the accreditation of core Family Medicine CME events through its panel of Family Medicine (FM) CME advisors appointed by the College.

Table 2: Overview of CME Applications Received in Year 2013 (Category 1B)

					ForY	ear 201	3						
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
CORE	31	30	22	46	53	24	68	16	51	27	28	15	411
NON CORE	-	I	2	2	-	I	-	3	4	2	3	-	18
REJECT	-	3	-	-	-	-	-	1	-	-	-	-	4
Total Application	31	34	24	48	53	25	68	20	55	29	31	15	433

#### FM CME Assessors Board (2012-2015)

Chairman : Dr Loke Kam Weng

Members : Dr Tan Hsien Yung David

Dr Tan Tze Lee Dr Tay Ee Guan Dr Tham Tat Yean

#### Panel of FM CME Advisors (2013-2015)

١.	A/Prof Goh Lee Gan	21.	Dr Leong Choon Kit
2.	A/Prof Lim Lean Huat	22.	Dr Lim Ang Tee
3.	A/Prof Tan Boon Yeow	23.	Dr Lim Hui Ling
4.	Dr Ang Seng Bin	24.	Dr Lim Kah Choo Carol
5.	Dr Bina Kurup	25.	Dr Ling Yee Kiang
6.	Dr Chan Teng Mui Tammy	26.	Dr Loh Wee Tiong Alfred
7.	Dr Chew Sze Mun	27.	Dr Loh Weng Keong Victor
8.	Dr Chia Tee Hien	28.	Dr Low Sher Guan
9.	Dr Chng Shih Kiat	29.	Dr Michael Wong Tack Keong
10.	Dr Colin Ngeow	30.	Dr Moey Kirm Seng Peter
П.	Dr Eng Soo Kiang	31.	Dr Ng Joo Ming Matthew
12.	Dr Goh Lay Hoon	32.	Dr Ng Lee Beng
13.	Dr Ho Chih Wei Sally	33.	Dr Phua Cheng Pau Kelvin
14.	Dr Kalaimamani Kanagasabai	34.	Dr Rukshini Puvanendran
15.	Dr Khemani Neeta Parshotam	35.	Dr Seah Ee-Jin Darren
16.	Dr Koh Hau Tek	36.	Dr Siaw Tung Yeng
17.	Dr Koh Wee Boon Kelvin	37.	Dr Sim Kok Ping
18.	Dr Kwong Kum Hoong	38.	Dr Tan Kim Kiat
19.	Dr Lee Meng Kam Richard	39.	Dr Tan Kok Heng Adrian
20.	Dr Lee Sueh Ying Patricia	40.	Dr Tan Kok Leong

41. Dr Tang Wern Ee 42. Dr Tham Tat Yean 43. Dr Thng Lip Mong Barry 44. Dr Wong Teck Yee Dr Wong Tien Hua 46. Dr Yap Soo Kor Jason Dr Yeo Kwee Kee Anne

Dr Yii Hee Seng

48.

- The Approved Training Centres (ATC) for Family Medicine are:
  - I. Singhealth Polyclinics
  - 2. St Luke's Hospital
  - 3. National Healthcare Group (NHG) Polyclinics
  - Department of Family Medicine Continuing Care, Singapore General Hospital

#### **COLLEGE MIRROR**

In the year under review, the College Mirror has seen a revamp in its masthead and content layout. The quarterly publication continued in its mission of putting together timely news to update the family doctor fraternity, under the leadership of Dr Low Sher Guan Luke, Dr See Toh Kwok Yee and Dr Chung Wai Hoong Irwin and their editorial teams.

#### SIGNIFICANT COLLEGE EVENTS

## **Annual General Meeting 2013**

The College AGM was held on 6 July 2013 at College of Medicine Building (COMB). The minutes have been circulated.

#### Commencement of Academic Year 2013

The Commencement Ceremony was held on 6 July 2013 at College of Medicine Building (COMB).

There were 131 trainees in the GDFM course, 15 trainees in the MMed(FM) Programme B and 10 trainees in the FM Fellowship [FCFP(S)] Programme.

#### Convocation 2013

The Family Medicine Convocation Ceremony was held on 23 November 2013 at NUSS Kent Ridge Guild House and the Guest-of-Honour was Mrs Tan Ching Yee, Permanent Secretary (Health), Ministry of Health Singapore.

20 doctors were conferred the MCFP(S).

72 GDFM graduates and 29 MMed(FM) graduates were recognised.

## **CFPS Holdings Pte Ltd**

The CFPS Holdings Pte Ltd was formed as a company to purchase, hold and manage the property or properties for the College and this was incorporated on 23 March 2009.

**Board of Directors** 

Executive Chairman : A/Prof Lim Lean Huat Executive Directors : Dr Tan Chin Lock Arthur

: Dr Tan See Leng

Non-Executive Directors : A/Prof Lee Kheng Hock

: Dr Tan Tze Lee: Dr Lim Fong Seng

A property at 7 Cantonment Road Singapore 089734 was subsequently purchased in 2009. This completed the terms of reference of the Building Committee and CFPS Holdings Pte Ltd was set up on 23 March 2009 to manage this property. We had managed to sell the property during this current term at a price of \$5,650,000.00. Hence, we have managed to accumulate a tidy profit for our college. The plan is to look out for another suitable property (if circumstances are right) to purchase and hatch our funds against inflation.

#### **COUNCIL INITIATIVES**

During the current term of office, April 2013 to March 2014, the Council helped facilitated several feedback sessions and also took part in the meetings with the Ministry of Health. We also tried to provide support and representation on the various committees that arose out of the numerous feedback sessions.

The Council also sought to continue to assist and help our members in the various ways possible and also solicit feedback from our members as well.

#### **ACKNOWLEDGEMENTS**

The 24th Council deeply appreciates and is grateful for the collaboration, support and sponsorship extended towards the College by:

- Agency for Integrated Care
- Boehringer Ingelheim Singapore Pte Ltd
- Health Promotion Board
- Ministry of Health

The Council also acknowledges with deepest appreciation the invaluable advice and assistance rendered by:

- Our panel of Honorary Legal Advisors: Mr Edwin Tong and Mr Lek Siang Pheng
- Auditors: LTC LLP

#### **MEMBERS REPRESENTING CFPS**

College would like to thank the following members who are representing CFPS in the various national committees and workgroups:

#### Dr Chng Shih Kiat

Prioritisation Exercise Committee for Clinical Practice Guidelines (CPG) Development

#### Dr Eng Soo Kiang

National Dementia Network

#### Dr Farhad Fakhrudin Vasanwala

Benign Prostatic Hyperplasia (BPH) – Singapore Urological Association

#### Dr Lee Oh Chong Leng

Provision of Treadmill Services Workgroup

#### Dr Subramaniam Surajkumar

Aesthetic Practices for Doctors (Working Committee) Provision of Treadmill Services Workgroup

#### **Dr Tan Tze Lee**

Singapore Medical Council Continuing Medical Education (SMC CME) Co-ordinating Committee

All that the College had achieved in the past year could not have happened without the many willing hands and selfless hearts of our tutors, examiners, editorial board members of our various publications, committee members, CME assessors, CME advisors and specialist colleagues.

Of course, we must not forget our great and able staff at the College Secretariat that has helped us in all our work.

#### Dr Tan Tze Lee

Honorary Secretary 24th Council (2013 - 2015) College of Family Physicians Singapore

#### REPORT OF THE BOARD OF CENSORS

1 APRIL 2013 - 31 MARCH 2014



Censors : A/Prof Tan Boon Yeow Censors : Dr Goh Soo Chye Paul

: Dr Chng Shih Kiat

Advisors : A/Prof Lee Kheng Hock

: Dr Lim Fong Seng

#### INTRODUCTION

College membership and graduates of our various academic programs continue to grow in numbers over the last year.

#### **MEMBERSHIP**

Membership of our College now stands at 1,612 members as of 31 March 2014 compared to 1572 members in the previous year. The distribution by grade of membership for the last two years is also shown below:

Membership Category	2012	2013	2014
Honorary Members	11	П	П
Fellows	110	86	92
Collegiate Members	132	85	98
Ordinary Members	1,043	944	968
Associate Members	182	183	179
Overseas Members	4	2	2
LIFE	-	261	262
• Fellows	-	24	24
Collegiate Members		52	53
Ordinary Members		183	183
Associate Members		I	I
Overseas Members		I	I
Total	1,518	1,572	1,612

#### COMMENCEMENT OF THE ACADEMIC YEAR

The Commencement of the academic year for 2014 will take place at the College of Medicine Building, on 12 July 2014.

#### **GRADUATE DIPLOMA OF FAMILY MEDICINE (GDFM)**

The Graduate Diploma in Family Medicine (GDFM) is a vocational training certification for primary care doctors. The aim of this 2-year part-time trainee programme is to train primary care doctors to practise Family Medicine at an enhanced level to meet the needs of the child, the adolescent, the adult and the elderly. The course emphasises on basic clinical, diagnostic and management skills essential to general practice.

The programme is planned to accommodate the busy doctor's schedule as almost all courses that require in-person attendance are conducted outside regular office hours. The course consists of the following:

- 8 modules of Family Medicine Modular Course (FMMC) with each comprising of 4 workshops (2 1/2 hours each), I
  tutorial (I hour each), online case studies and multiple choice assessments
- 3 Practice Management Courses (16 hours in all) and 1 elective Family Practice Skills Course (6 hours)

The examination is conducted by Division of Graduate Medical Studies (DGMS), National University of Singapore (NUS). The standard set is a pass in all three segments:

- Written paper I Applied Knowledge Test: 100 MCQ questions (2 hours)
- Written Paper II Key Features Problems (KFP): 10 questions (1 hour)
- Skills Assessment in the Objective Structured Clinical Examination (OSCE) 10 stations of 11 minutes each, comprising 3 minutes for reading and 8 minutes for assessment (2 hours)

The GDFM(NUS) is a title or qualification approved by the Singapore Medical Council for display by Registered Medical Practitioners.

The 12th GDFM Examination was held on 21 June 2013 for the written papers and 29 & 30 June 2013 for the OSCE. A total of 72 of the 78 candidates passed, giving a passing rate of 92.30% for the GDFM Examination 2013.

The following candidates passed the GDFM Examination 2013:

	0 1		
Ι.	Dr Ang Teng Soon	37.	Dr Quah Soon Wee (Ke Shunwei)
2.	Dr Aw Junjie (Hu Junjie)	38.	Dr Sak Wai Mei
3.	Dr Bagasol Jonna Charisma Agbayani	39.	Dr Say Tian Ling
4.	Dr Cai Zhengyan Roland	40.	Dr Seah Kwee Kang
5.	Dr Chao Chien-Chih	41.	Dr See Hock Chuan
6.	Dr Cheak Wan Ying (Qi Wanying)	42.	Dr See Jian Hau
7.	Dr Cheong Siew Meng	43.	Dr Si Poh Nguan Cedric
8.	Dr Cheow Xunchen (Zhao Xunchen)	44.	Dr Srinesh Balakrishnan
9.	Dr Chong Seik Ein	45.	Dr Tan Aik Lim Calvin
10.	Dr Chong Soon Thye	46.	Dr Tan Joo Peng (Chen Zhipeng)
11.	Dr Chong Wern Siew Christopher	47.	Dr Tan Kee Tung (Chen Jidong)
12.	Dr Cordez Sherry Hugo	48.	Dr Tan Ming Wei (Chen Mingwei)
13.	Dr Foong Yee Wah	49.	Dr Tan Sai Tiang
14.	Dr Gay Pin Pin Janice	50.	Dr Tan Soo Cheng
15.	Dr Hamid Rahmatullah Bin Abd Razak	51.	Dr Tan Wee Kiat (Chen Weijie)
16.	Dr Hii Shiun Jiin	52.	Dr Tan Wee Lit (Chen Weili)
17.	Dr Ho Kai Kwong Jeffrey	53.	Dr Tan Xian-Ling Adele
18.	Dr Kang Wei Chin Daryn (Kang Weijin)	54.	Dr Tay Kian Wei (Zheng Jianwei)
19.	Dr Khairian Bee Binte Mohd	55.	Dr Teng Poi Chin
20.	Dr Khor Yee Han	56.	Dr Tey Inn Kuang
21.	Dr Koh Eu Min Kenneth (Xu Yueming Kenneth)	57.	Dr Tsu Boon Hsiung
22.	Dr Lee Chong Han	58.	Dr Wan Wei Hwang (Ruan Weihuang)
23.	Dr Lee Ming Wai Mandy	59.	Dr Wang Xiaoxuan
24.	Dr Leong Kok Hean Derek (Liang Guoxuan Derek)	60.	Dr Wong Hui Hua
25.	Dr Lim Baoying (Lin Baoying)	61.	Dr Wong Peng Yong Andrew (Huang Pengyang Andrew)
26.	Dr Lim Boon Tar	62.	Dr Wu Jia Hao
27.	Dr Lim Kay Hui	63.	Dr Xie Ziwei
28.	Dr Lim Weng Fai John	64.	Dr Xu Bangyu
29.	Dr Lin Xiu Min	65.	Dr Yeo Kwang Chong Christopher (Yang Guangzhong Christopher)
30.	Dr Low Li Lian	66.	Dr Yeon Wenxiang (Yuan Wenxiang)
31.	Dr Lu Hualong	67.	Dr Yip On Luk Laurel
32.	Dr Manoharan Devasena	68.	Dr Yong Lok Sze
33.	Dr Nai Ai Lin Karen (Lai Ailin Karen)	69.	Dr Yong Oi Ming Emily
34.	Dr Ong Ai Li (Wang Àili)	70.	Dr Yong Weng Kuen Joel
35.	Dr Ow lan	71.	Dr Zai Qiaojian Justinian
36.	Dr Puah Eu Jin (Pan Youren)	72.	Dr Zeng Shiying

As of 31 March 2014, there were a total of 737 doctors with GDFM qualification.

The Censors Board would like to thank the following tutors for their contributions:

	<u>2013-2015 Intake</u>
Dr Kwong Kum Hoong Tut	ors
I.	Dr Ang Teck Wee Andrew
For 2011-2013 intake 2.	Dr Bhavani Jayabalan
Tutors 3.	Dr Chan Hian Hui Vincent
I. Dr Ang Seng Bin 4.	Dr Chang Ngai Kin Christopher
2. Dr Chan Hian Hui Vincent 5.	Dr Cheah Soon Min Benjamin
3. Dr Chang Ngai Kin Christopher 6.	Dr Cheng Kah Ling Grace
4. Dr Cheng Kah Ling Grace 7.	Dr Chng Shih Kiat
5. Dr Chng Shih Kiat 8.	Dr Eng Soo Kiang
6. Dr Chong Tsung Wei 9.	Dr Koh Kim Hwee
7. Dr Eng Soo Kiang 10.	Dr Kwan Yew Seng
8. Dr Kwan Yew Seng 11.	Dr Law Kung How
9. Dr Lee Eng Sing 12.	Dr Lee Meng Kam Richard
10. Dr Lee Meng Kam Richard 13.	Dr Lee Wan Sian
II. Dr Lee Mun Tuck 14.	Dr Lim Chee Kong
12. Dr Lee Oh Chong Leng 15.	Dr Lim Chi-Kien Derek
13. Dr Lim Fong Seng 16.	Dr Lim Fong Seng
14. Dr Loh Wai Leong Jeffrey 17.	Dr Loh Wai Leong Jeffrey
15. Dr Loke Kam Weng 18.	Dr Loke Kam Weng
16. Dr Low Cheng Hong Charity 19.	Dr Low Cheng Hong Charity
17. Dr Low Sher Guan 20.	Dr Low Sher Guan
18. Dr Low Wymin 21.	Dr Low Wymin
19. Dr Ngeow Colin 22.	Dr Ngeow Colin
20. Dr Sarina Omar 23.	Dr Seah Ee-Jin Darren
21. Dr Seah Ee-Jin Darren 24.	Dr Siew Chee Weng
22. Dr Siew Chee Weng 25.	Dr Subramaniam Surajkumar
23. Dr Somasundram Pushparanee 26.	Dr Tan Choon Seng Gilbert
24. Dr Subramaniam Suraj Kumar 27.	Dr Tan Hsien Yung David
25. Dr Tan Choon Seng Gilbert 28.	Dr Tan Swee An Benjamin
26. Dr Tan Hsien Yung David 29.	Dr Tan Teck Shi
27. Dr Tan Kok Heng Adrian 30.	Dr Yea Kok Chin
28. Dr Tan Teck Shi 31.	Dr Yee Jenn Jet Michael
29. Dr Tay Wei Yi 32.	Dr Yeo Cheng Hsun Jonathan
30. Dr Yee Jenn Jet Michael 33.	Dr Yeo Wee Shung Yehudi
31. Dr Yeo Cheng Hsun Jonathan	

#### MASTER OF MEDICINE (FAMILY MEDICINE) [MMed(FM)]

There are currently two programmes to prepare doctors for the MMed(FM) examinations.

#### **Residency Programme**

Programme A is for applicants who are fully or conditionally registered with Singapore Medical Council (SMC) and are awarded sponsorship by the health clusters after choosing Family Medicine as the specialty. The new syllabus from May 2007 features more posting for trainees to gain wider exposure to various specialties to help the family physician.

Note: With effect from 2011, Programme A is organised into a 3-year Residency Program with a greater emphasis on formative assessment and training. The first residency cohort will sit the MMed(FM) examinations in 2014.

**Programme B** is a structured training programme designed for mature practicing family physicians in Singapore. Programme B is jointly organised by the College of Family Physicians Singapore and the DGMS, NUS. This I-year part-time course provides a comprehensive and structured training programme for doctors working in primary care who have completed the 8 modules of the Family Medicine Modular Course (FMMC) to prepare them to sit for the MMed(FM) examinations.

The course participants from both the Programmes sit for the same examination – namely, the MMed(FM) examination conducted by the DGMS, NUS.

This examination consists of:

- Written papers Paper 1 consisting of 4 questions: evolving scenario question, 2 Short Answer Questions (SAQ), and a
  Health Education talk Paper 2 consisting of 120 MCQs; Paper 3 consisting of slide interpretation
  paper of 30 slides
- Oral examination I week practice diary of 50 cases, I audit project; Oral interview
- Clinical examination

The 23rd Master of Medicine (Family Medicine) Examination was held on 11 & 12 November 2013 (Written), and 13 November 2013 (Oral) and 16 & 17 November 2013 (Clinical). Of the 41 candidates who sat for the examination, 29 were successful. They were:

1.	Dr Anuj Gupta	16.	Dr Ngai Qian Yi (Wei Qianyi)
2.	Dr Chau Mo Yee	17.	Dr Ong Ee Wei Sharon
3.	Dr Cheng Ping-Chang John	18.	Dr Ong Shu Min (Wang Shumin)
4.	Dr Christine Choo An-Qi	19.	Dr Ramasamy Jaganmohan Raja
5.	Dr Hu Pei Lin	20.	Dr Rufus Daniel
6.	Dr Kang Chun-Yun, Gary (Jiang Junyong, Gary)	21.	Dr Tan Chee Wei (Chen Ziwei)
7.	Dr Kong Jing Wen (Gong Jingwen)	22.	Dr Tan Eng Chun (Chen Rongjun)
8.	Dr Lai Shanhui	23.	Dr Tan Khai Wei (Chen Kaiwei)
9.	Dr Lee Jia Ying (Li Jiaying)	24.	Dr Tan Kheng Liang (Chen Qingliang)
10.	Dr Leong Duanneng, Stanley	25.	Dr Tan Wee Hian (Chen Weixian)
11.	Dr Winston Liang Zhiqiang	26.	Dr Teo Hui Ying, Valerie *
12.	Dr Lim Cui Ling	27.	Dr Wee Wei Keong
13.	Dr Lim Ziliang (Lin Ziliang)	28.	Dr Wong Wei Mon
14.	Dr Manoj Kumar Amarlal Kharbanda	29.	Dr Teo Ying Ying, Cindy
15.	Dr Muhusin Aysha Reema		

<sup>\*</sup> MMed(FM) Gold Medallist Award - Dr Teo Hui Ying, Valerie

As of 31 March 2014, there were a total of 400 doctors with MMed(FM) qualification.

The Censors Board would like to thank the following supervisors and tutors for their contributions:

#### For 2012-2013 intake

#### **Course Director**

A/Prof Goh Lee Gan

Dr Lim Kee Kiang Julian

#### Supervisors

I Dr Vasanwala Farhad Fakhrudin

#### **Assistant Supervisors**

- I Dr Eng Soo Kiang
- 2 Dr Jean-Jasmin Lee
- 3 Dr Low Sher Guan Luke
- 4 Dr Subramaniam Surajkumar

#### THE AWARD OF MCFP(S) TO MMED(FM) HOLDERS WHO FULFILL CRITERIA

In 2012, 6 applicants were awarded the Collegiate Membership of the College of Family Physicians Singapore [MCFP(S)].

The criteria for the award were as follows:

- Be a member of College of Family Physicians Singapore for at least 2 years.
- · Possess the Masters of Medicine (Family Medicine) degree awarded by the National University of Singapore.
- Be active in attending CME and has been certified by SMC for the past 2 years.
- Be actively involved in teaching Family Medicine and College Activities (e.g. postgraduate training, undergraduate teaching in Family Medicine and tutorship in the Graduate Diploma in Family Medicine programme) for at least a year.

The MCFP(S) was awarded to the following members:

I. Dr Anandan Gerard Thiagarajah 11. Dr Lim Ang Tee 2. Dr Chua Hwee Ling Angelia 12. Dr Lim Chi-Kien Derek 13. Dr Low Lian Leng 3. Dr Chung Wei Pyng Clara 4. Dr Koh Kim Hwee 14. Dr Low Wymin 15. Dr Ng Wei Liang David 5. Dr Koh Mei Lin Jocelyn 16. Dr Ong Luan Seng Desmond 6. Dr Koong Ying Leng Agnes 7. Dr Koot David 17. Dr Peh Tan Ying 8. Dr Lee Ai Ming Audrey 18. Dr Phua Mei Fang 9. Dr Lee Kwang How 19. Dr Tan Puay Wee Steve

As of 31 March 2014, there were a total of 226 Collegiate members.

#### FELLOWS OF THE COLLEGE OF FAMILY PHYSICIANS [FCFP(S)]

The Fellowship Award by assessment is the highest qualification for family physicians in Singapore. This programme was started in 1988. Potential candidates for this award must successfully complete a demanding two year assessment programme and an exit viva voce examination.

20. Dr Wang Zhen Sinead

The criteria for the award were as follows:

- Have Collegiate Membership of the College of Family Physicians Singapore.
- Possess the MMed(FM) or the MCGP (Singapore) or equivalent qualifications; acceptance of equivalent qualifications has to be approved by the Censors' Board
- · Have embarked on personal professional development and training related to family medicine
- · Be actively involved in postgraduate training and undergraduate education in family medicine
- · Be in active clinical practice

10. Dr Leong Wen-Pin Lester

· Be of sound professional and personal character

The following were successful Fellows by assessment and received their Fellowship conferment in 2013.

- I. Dr Chang Ngai Kin Christopher
- 2. Dr Eng Soo Kiang
- 3. Dr Lam Chih Chiang Benjamin
- 4. Dr Low Sher Guan Luke
- 5. Dr Subramaniam Surajkumar
- 6. Dr Tan Yee Leng
- 7. Dr Yeo Cheng Hsun Jonathan

As of 31 March 2014, there were a total of 115 Fellows.

The Censors Board would like to thank the following supervisors for their contributions.

#### For 2011-2013 intake

#### Supervisors

Dr Chow Mun Hong Dr Cruz Marie Stella P Dr Goh Lay Hoon Dr Julian Lim Lee Kiang Dr Tsou Yu Kei Keith

#### For 2012-2014 intake

#### Supervisors

Dr Lee Eng Sing Dr Ng Han Lip Raymond Dr Tan Kok Heng Adrian Dr Wong Kay Wye Sabrina

#### Faculty Members

A/Prof Goh Lee Gan A/Prof Koh Choon Huat Gerald Dr Chng Shih Kiat Dr How Choon How Dr Ng Joo Ming Matthew Dr Ong Chooi Peng Dr Tan Lip Pin Dr Tan Ngiap Chuan Dr Tan Shu Yun Dr Tang Wern Ee Dr Tung Yew Cheong

#### THE CONFERMENT OF THE FCFP(S) AND MCFP(S)

The conferment ceremony was conducted at the College Convocation which was held on 23 November 2013. The Guest-of-Honour at the conferment was Permanent Secretary (Health) Ministry of Health, Mrs Tan Ching Yee.

#### **CONCLUSION**

We would like to thank all tutors and supervisors, the Censors Board, Institute of Family Medicine and the College Secretariat for their tireless service to the College and our academic programmes.

#### A/Prof Tan Boon Yeow

Censor-in-Chief

# REPORT OF THE INSTITUTE OF FAMILY MEDICINE (IFM) 1 APRIL 2013 - 31 MARCH 2014



Chairman : A/Prof Goh Lee Gan

Members : Dr Tan Ban Leong Kenny (completed his term on 31 January 2014)

: Dr Tan Lip Pin

: Dr Kwong Kum Hoong: Dr Lim Lee Kiang Julian: Dr Ng Lee Beng

: Dr Pang Sze Kang Jonathan (stepped down on 31 July 2013)

: Ms Bernice Lee

#### **TERMS OF REFERENCE**

The Terms of Reference of the Institute of Family Medicine (IFM) are to develop and conduct courses for vocational training of the family doctor and for the continuing professional development of family doctors.

#### **WORK DONE**

#### The Family Medicine Modular Course organised

In the year under review, four modules of the Family Medicine Modular Course were conducted, namely Modules 4 to 7 are shown (See Tables 1 to 4).

The attendance for these modules is shown in Table 5.

Table 1: Family Medicine Modular Courses Conducted from April 2013 to March 2014

Module	Training Period	Year I Trainees	Year 2 Trainees	AMC for FP Register	Total
4	06 Apr 2013 – 27 Apr 2013	131	99	72	302
5	03 Aug 2013 – 31 Aug 2013	85	131	73	289
6	09 Nov 2013 – 30 Nov 2013	85	131	31	247
7	08 Feb 2014 – 22 Feb 2014	85	131	19	235

#### Table I: Module 4

06 Apr 2013 (Sat) M41.1: Ageing, fitness and assessment - Dr Chan Kin Ming

M41.2: The frail elderly - Dr Ee Chye Hua

Chairperson: A/Prof Goh Lee Gan, Dr Loke Kam Weng

13 Apr 2013 (Sat) M41.3: Parkinsonism, stroke and TIA - Dr Ramani

M41.4: Prescribing for the elderly - Dr Tan Thai Lian Chairperson: Dr Kwong Kum Hoong, Dr Leong Choon Kit

20 Apr 2013 (Sat) M42.1: Psychiatric assessment, anxiety disorders – A/Prof Cheong Pak Yean

M42.2: Personality Disorders & Abnormal Illness Behaviour – Dr Andrew Peh

Chairperson: Dr Rukshini Puvendandran, Dr Yap Soo Kor Jason

27 Apr 2013 (Sat) M42.3: Schizophrenia - Dr Lim Boon Leng

M42.4: Mood Disorders, Suicide, Grief & Addiction – Dr Yeo Kah Lok Brian Chairperson: Dr Lim Lee Kiang Julian, Dr Subramaniam Surajkumar

#### Table 2: Module 5

03 Aug 2013 (Sat)	M51.1: Healthy diet and nutritional counselling - Ms Wong Gladys M51.2: Epidemiology & communicable diseases – A/Prof Goh Lee Gan Chairperson: Dr Yee Jenn Jet Michael, Dr Leong Choon Kit
17 Aug 2013 (Sat)	M51.3: Non-communicable diseases - A/Prof Cheong Pak Yean M51.4: Travel medicine - A/Prof Goh Lee Gan Chairperson: Dr Tan Shu Yun, Dr Subramaniam Surajkumar
24 Aug 2013 (Sat)	M52.1: Approach and skin infections - Dr Tan Hiok Hee, Dr Koh Hong Yi M52.2: Non-infective skin disorders - Dr Tan Hiok Hee, Dr Koh Hong Yi Chairperson: Dr Yap Soo Kor Jason, Dr Loke Kam Weng
31 Aug 2013 (Sat)	M52.3: Acne, Hair and Nail Disorders - Dr Lee Haur Yueh, Dr Thirumoorthy M52.4: Office management of sexually transmitted infections - Dr Lee Haur Yueh, Dr Thirumoorthy Chairperson: Dr Cheng Kah Ling Grace, Dr Low Sher Guan

#### Table 3: Module 6

09 Nov 2013 (Sat)	M61.1: Work related health service - Dr Kenneth Choy, Dr Lucy Leong M61.2: Workplace hazards - Dr Kenneth Choy, Dr Lucy Leong Chairperson: Dr Kwan Yew Seng, A/Prof Goh Lee Gan
16 Nov 2013 (Sat)	M61.3: Fitness to work & return to work - A/P Cheong Pak Yean M61.4: Statutory medical examinations & workmen's compensation - Dr Lucy Leong Chairperson: Dr Diana Chan, A/Prof Goh Lee Gan
23 Nov 2013 (Sat)	M62.1: Acute urinary disorders - Dr Subramaniam Srinivas, Dr Rajat Tagore M62.2: Chronic renal disease - Dr Subramaniam Srinivas, Dr Rajat Tagore Chairperson: Dr Marie Stella P Cruz, Dr Leong Choon Kit
30 Nov 2013 (Sat)	M62.3: Male genito-urological disorders -Dr Sim Soon Phang Allen M62.4: Endocrine disorders - Dr Tan Khai Tong Chairperson: Dr Seah Ee-Jin Darren, A/Prof Goh Lee Gan

#### Table 4: Module 7

08 Feb 2014 (Sat)	M71.1: Fertility and infertility issues - Dr Yap Lip Kee, Dr Chieng Kai Hieng Roland M71.2: Common gynaecological symptoms - Dr Yap Lip Kee, Dr Chieng Kai Hieng Roland Chairperson: Dr Kwan Yew Seng, Dr Phua Cheng Pau Kelvin
9 Feb 2014 (Sun)	M71.3: Sexual dysfunction, menopause, and incontinence - Dr Tan Thiam Chye, Dr Douglas Ong M71.4: Gynaecological cancers - Dr Tan Thiam Chye, Dr Douglas Ong Chairperson: Dr Rukshini Puvanendran, Dr Loke Kam Weng
15 Feb 2014 (Sat)	M72.1: Emergent problems - Dr Ong Yeok Kein Victor M72.2: Acute cardiac problems - Dr Teo Wee Siong Chairperson: Dr Jonathan Pang, Dr Leong Choon Kit
22 Feb 2014 (Sat)	M72.3: Myocardial infarction & heart failure - Dr Baldev Singh M72.4: Sports injuries, Accidents & violence - Dr Roger Tian Chairperson: Dr Low Lian Leng, Dr Yeo Wee Shung Yehudi

#### Family Practice Skills Course (FPSC)

The Family Practice Skills Courses (FPSC) continue to serve the continuing professional development needs of the General Practitioner/ Family Physician. Each skills course includes one or more of the following components in which the family physician can choose to participate in:

- Distance Learning with verification (6 CME points upon attaining minimum pass grade of 60% in online MCQ Assessment)
- Seminars (2 CME points per seminar)
- Workshops (I CME point per workshop)
- Small group activities including clinical attachments, tutorials, ward-rounds (for some courses)
- Assessments which can be written, oral, demonstration and/or clinical (for some courses)

We continued to use the typical FPSC template of a skills course with six units of distance learning with 30 MCQs test, conducted in two seminars, and also workshops conducted over two afternoon sessions typically, one on Saturday afternoon and one on Sunday afternoon.

Table 6 shows the number of doctors who participated in the Family Practice Skills Course for the year under review.

Table 6: Participation in Family Practice Skills Courses (April 2013 - March 2014)

No. of Doctors Passed/ Attended						
Event Title	Distance Learning	Seminar/Workshop I	Seminar/Workshop 2			
FPSC 53:	Passed: 319	Seminar I: 104	Seminar 2: 68			
Chronic Lung Disease		Workshop I: NA	Workshop 2: 65			
FPSC 54:	Passed: 263	Seminar I: 82	Seminar 2: 65			
Dementia		Workshop 1: 63	Workshop 2: 59			
FPSC 55:	Passed: 304	Seminar I: 114	Seminar 2: 94			
Emergency Medicine		Workshop I: 101	Workshop 2: 87			
FPSC 56:	Passed: 569	Seminar I: 123	Seminar 2: 119			
Emergency Medicine (Re-run)		Workshop I: III	Workshop 2: 107			
FPSC 57:	Passed: -	Seminar I: 120	Seminar 2: 119			
Infectious Disease		Workshop I: 101	Workshop 2: 102			

<sup>\*</sup>The deadline for the Distance Learning MCQ falls on May 2014.As such, the figure will be reported in next year's Annual Report.

#### A/Prof Goh Lee Gan

Director, Institute of Family Medicine

# REPORT OF THE FINANCE AND GOVERNANCE COMMITTEE 1 APRIL 2013 – 31 MARCH 2014



Chairman : Dr Tham Tat Yean Members : Dr Lim Fong Seng

: Dr Subramaniam Surajkumar

#### **Purpose**

To provide guidance and oversight on financial and governance activities in the Secretariat and the various committees.

#### **Duties and Responsibilities**

- a) To review financial reports from the ED and Secretariat staff.
- b) To review budgets prepared by Secretariat staff and the various committees.
- c) To ensure regular and accurate monitoring and accountability for funds, and report to the Council on any financial irregularities and concerns.
- d) To make financial recommendations to the Council, and to provide feedback on any financial matter specifically designated by the Council.
- e) To oversee short and long-term investments of the College.
- f) To advise the ED and other appropriate staff on financial priorities and information systems, depending on committee member expertise.

#### Observations and Decisions by the Committee for the Financial Period under Review

- I. The committee reviewed the daily financial work processes in the secretariat and was satisfied with the current processes.
- 2. The committee advised the secretariat on the fixed deposit placements in terms of the selection of the tenure and the financial institution. Fixed deposits were placed with:
  - Hong Leong Finance
  - Hong Leong Bank
  - CIMB Bank

#### Dr Tham Tat Yean

Chairman

Finance and Governance Committee

# REPORT OF THE PUBLICATIONS COMMITTEE 1 APRIL 2013 – 31 MARCH 2014



The Singapore Family Physician Journal

Honorary Editor : Dr Tan Ngiap Chuan

Sub-Editors : A/Prof Koh Choon Huat Gerald

Dr Goh Lay HoonDr How Choon HowDr Marie Stella P Cruz

Editorial Consultant : A/Prof Goh Lee Gan

The College Mirror

Editors : Dr Chung Wai Hoong Irwin

: Dr Low Sher Guan Luke : Dr See Toh Kwok Yee

Board Members : Dr Chew Sung Boon

: Dr Foo Siang Sern Nicholas
: Dr Goh Tze Chien Kelvin
: Dr Kiran Kashyap
: Dr Lim Khong Jin Michael
: Dr Loke Wai Chiong
: Dr Phua Cheng Pau Kelvin

: Dr Soh Soon Beng : Dr Teo Yee Sheng Victor

: Dr Yee Jenn Jet Michael (stepped down on 6 January 2014)

Advisors : A/Prof Cheong Pak Yean

: A/Prof Goh Lee Gan: A/Prof Lee Kheng Hock: Dr Tan Tze Lee

#### The Singapore Family Physician (SFP) Journal

There were a total of 5 issues of Singapore Family Physician in 2013. The editorial team receives a total of 14 article submissions, including two from America, of which 6 were accepted, 3 rejected from publication. The acceptance rate is 67%. For continuous professional development amongst our primary care physicians in the community, the themes for the journal in this year include:

- 1. Vol 39 No. 2, April June 2013: Chronic Lung Disease
- 2. Vol 39 No. 2 Supplement, April June 2013: Dementia
- 3. Vol 39 No. 3, July September 2013: Emergency Medicine
- 4. Vol 40 No. I, January March 2014: Infectious Disease
- 5. Vol 40 No. I, Supplement, January March 2014: Emergency Medicine (Re-run)

For the academic segment of the journal, case reports and topic reviews were published in each issue as a consistent feature. To achieve this feat, the editorial team would like to thank the following reviewers for their professional critique of the submitted manuscripts:

A/Prof Goh Eng Neo Anne

A/Prof Koh Choon Huat Gerald

Dr Adina Abdullah

Dr Farhad Fakhrudin Vasanwala

Dr Ho Chih Wei Sally

Dr How Choon How

Dr Irmi Zarina

Dr Kung King Lok Kenny

Dr Lee Eng Sing

Dr Lee Meng Kam Richard

Dr Leong Choon Kit

Dr Low Sher Guan Luke

Dr Marie Stella P Cruz

Dr Ng Chee Lian Lawrence

Dr Phoon Kwong Yun Ian

Dr Seah Ee-Jin Darren

Dr Shah Mitesh

Dr Tan Choon Seng Gilbert

Dr Tan Hsien Yung David

Dr Wong Teck Yee

Dr Yee Jenn Jet Michael

#### The College Mirror

The College Mirror has seen a revamp in its masthead and content layout in this quarterly publication, and continues to be the main College magazine that reaches an audience of 5,511 including members, other doctors in the community, as well as in the hospitals and polyclinics.

The Publications committee would like to thank Dr Wilson Eu and Dr Michael Yee for their faithful contributions to College Mirror and we wish them well in their current pursuits. We welcome Dr Low Sher Guan Luke to be part of the Editorial Board.

#### Dr Tan Ngiap Chuan

**Dr Tan Tze Lee** 

Honorary Editor

Chair of Publications Committee

The Singapore Family Physician

College of Family Physicians Singapore

# REPORT OF THE ADMINISTRATION AND HUMAN RESOURCES COMMITTEE 1 APRIL 2013 - 31 MARCH 2014



Chairman : A/Prof Lee Kheng Hock
Vice Chairman : Dr Tham Tat Yean
Members : Dr Cheng Heng Lee

: Dr Pang Sze Kang Jonathan : Dr Tan Hsien Yung David

#### Purpose of the committee

To provide guidance and oversight on administrative and human resource processes in the Secretariat and the various committees

#### Report for the period under review

- I. The committee reviewed and modified the Secretariat staff grade system. The new system will allow better opportunities for staff promotion and career development. This is important for staff morale. In parallel with this, the committee also reviewed the staff appraisal system and will continue to improve this aspect to develop a good HR appraisal framework. A small training fund budget has been set up to ensure that our Secretariat staff have training and upgrading opportunities in relevant areas of the ir work.
- 2. The committee wishes to thank Dr Kenny Tan and Dr Tan Lip Pin for their services to the College. Dr Kenny Tan was Assistant Executive Director of the College Secretariat and completed his term of service on 31 Jan 2014. Dr Tan Lip Pin was Head, Curriculum Development of IFM. She stepped down on 31 Apr 2014.
- 3. The committee is mindful that in order for College to serve its members and contribute to Family Medicine development, it needs to attract a pipeline of doctors to come forward to serve in College. Successful staff retention in the Secretariat is equally important. In this regard, the committee (together with College Council) is committed to:
- a. Developing succession planning strategies for Council and its various committees;
- b. Providing career development plans for its Secretariat staff.

#### A/Prof Lee Kheng Hock

Chairman

Administration and Human Resources Committee

## HONORARY TREASURER'S REPORT

#### 1 APRIL 2013 - 31 MARCH 2014



Chairman : Dr Lim Fong Seng Members : A/Prof Lee Kheng Hock

: Dr Subramaniam Surajkumar

: Dr Tham Tat Yean

In the financial year from I April 2013 to 31 March 2014, the College derived its income mainly from membership fees, sponsorships and fees from its courses and seminars. The 3 items together accounted for 89.3% of its total income.

Fees from courses and seminars accounted for 59.0% of the total College income, sponsorships accounted for 13.9% of the total income and subscriptions accounted for 16.4% of the total income.

In the financial year from 1 April 2013 to 31 March 2014, the College's total income was \$1,437,521; the total expenditure for the same period was \$1,091,612.

The net surplus for the financial year from 1 April 2013 to 31 March 2014 was \$346,742.

I am pleased to report that the College continues to be on a firm financial standing for the financial year I April 2013 to 31 March 2014.

#### **Dr Lim Fong Seng**

Honorary Treasurer

# AUDITOR'S REPORT COLLEGE OF FAMILY PHYSICIANS SINGAPORE (REGISTERED IN SINGAPORE) UEN NO. S71SS0039J Annual Financial Statements for the year ended 31 March 2014

#### STATEMENT BY MANAGEMENT COMMITTEE FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

In the opinion of the Management Committee,

- (i) the accompanying consolidated financial statements of the Group and the financial statements of the College are drawn up so as to give a true and fair view of the state of affairs of the Group and of the College as at 31 March 2014 and of the results, changes in funds and cash flows of the Group and of the College for the financial year ended on that date; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the College will be able to pay its debts as and when they fall due.

On behalf of the Management Committee

A/Prof Lee Kheng Hock PRESIDENT

Dr Lim Fong Seng

**HONORARY TREASURER** 

Singapore, 31 May 2014



Chartered Accountants Website www.rt-ca.com info@n za.com

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Branch Office: 30 South Bridge Road #04-02 Golden Cartie Singlipore 058710 Telephone/Facsimile: +65 64383524

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF COLLEGE OF FAMILY PHYSICIANS SINGAPORE FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### Report on the Financial Statements

We have audited the accompanying financial statements of College of Family Physicians Singapore (the "College") and its subsidiary (the "Group"), which comprise the statements of financial position of the Group and of the College as at 31 March 2014, and the statements of comprehensive income, statements of changes in funds and statements of cash flows of the Group and of the College for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

Management Committee's Responsibility for the Financial Statements

The Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Societies Act (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting control sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition, and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

 Assurance & Advisory - Taxation Services - Corporate Advisory & Corporate Finance - Investigation & Lingation Support - Risk Advisory Services - Outropiced & Managed Services - Business Start-Up Services & Corporate Secretarial Marriber of BY and Independent Member of BKS International









#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF COLLEGE OF FAMILY PHYSICIANS SINGAPORE FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### Opinion

In our opinion, the consolidated financial statements of the Group and the financial statements of the College are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and the College as at 31 March 2014 and the results, changes in funds and cash flows of the Group and the College for the financial year ended on that date.

#### Report on Other Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the College have been properly kept in accordance with the provisions of the Act.

ps 1

RT LLP

Public Accountants and Certified Public Accountants

Singapore, 31 May 2014

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2014

	<u>Note</u>	2014 \$	2013 \$
ASSETS			
Current assets Cash and bank balances Trade receivables Other receivables	4 5 6	11,501,179 89,505 61,052	11,322,670 126,719 35,742
		11,651,736	11,485,131
Non-current assets Plant and equipment Investment property	9 10	88,845	65,595
Total assets		11,740,581	11,550,726
LIABILITIES			
Current liabilities Trade payables Other payables Income tax payable	11 12	19,619 715,138	2,363 823,688 2,737
Total liabilities		734,757	828,788
NET ASSETS		11,005,824	10,721,938
EQUITY			
Funds and reserves Accumulated funds Miscellaneous funds Revaluation reserve	13 14	10,843,660 95,789 66,375	10,496,918 158,645 66,375
		11,005,824	10,721,938

The accompanying notes form an integral part of these financial statements.

#### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

	Note	2014 \$	2013 \$
INCOME			
Courses and seminar fees		848,705	1,027,184
Sponsorships	15	200,000	236,000
Subscriptions		235,815	238,155
Family Medicine Training Scheme Honorarium		200	21,000
Advertisements		8,650	7,600
Entrance fees		11,800	9,750
Registration fees		8,830	9,970
Member of College of Family Physicians (MCFPS) fees		12,000	3,600
Singapore Family Physicians fees		2-17-2-2	2,160
Conference and events income		2	74,420
Rental income		service B	87,917
Aiscellaneous income	16	111,701	1,876,243
Foreign exchange gain		20	
Total income		1,437,521	3,593,999
LESS: EXPENDITURE			
Employee compensation	17	333,515	290,857
Depreciation	27	36,187	72,851
oreign exchange loss		2000 M 102 / 20	1,031
Administrative expenses	18	721,910	847,654
Total expenditure	(1,22)	1,091,612	1,212,393
Excess income over expenditure before taxation		345,909	2,381,606
ncome tax benefit/(expense)	19	833	(5,641)
Surplus for the year		346,742	2,375,965
Other comprehensive income			
SURPLUS FOR THE YEAR REPRESENTING TOTAL			
COMPREHENSIVE INCOME FOR THE YEAR		346,742	2,375,965

The accompanying notes form an integral part of these financial statements.

#### CONSOLIDATED STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

	Accumulated Fund	Miscellaneous Funds	Revaluation Reserve	Total
	\$	\$	\$	\$
2014				
Balance as at 1 April 2013	10,496,918	158,645	66,375	10,721,938
Total comprehensive income for the year	346,742	(62,856)		283,886
Balance as at 31 March 2014	10,843,660	95,789	66,375	11,005,824
2013				
Balance as at 1 April 2012	8,120,953	219,715	66,375	8,407,043
Total comprehensive income for the year	2,375,965	(61,070)		2,314,895
Balance as at 31 March 2013	10,496,918	158,645	66,375	10,721,938

The accompanying notes form an integral part of these financial statements.

## CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

	2014 \$	2013 \$
Cash flows from operating activities		
Total comprehensive income for the year	345,909	2,381,606
Adjustments for: Gain on disposal of investment property		(1,786,648)
Graduate Diploma in Family Medicine Fund	(62,856)	(61,070)
Depreciation	36,187	72,851
Interest income	(67, 168)	(25,448)
Operating cash flows before working capital changes	252,072	581,291
Trade receivables	37,214	(125,451)
Other receivables	(26,111)	8,890
Trade payables	17,256	(661)
Other payables	(108,550)	(8,290)
Cash generated from operations	171,881	455,779
Interest received	67,969	19,301
Income tax paid	(1,904)	(2,904)
Net cash provided by operating activities	237,946	472,176
Cash flows from investing activities		
Proceeds from disposal of investment property		5,650,000
Purchase of plant and equipment	(59,437)	(6,232)
Net cash provided by investing activities	(59,437)	5,643,768
Net increase in cash and cash equivalents	178,509	6,115,944
Cash and cash equivalents at beginning of financial year	11,322,670	5,206,726
Cash and cash equivalents at end of financial year (Note 4)	11,501,179	11,322,670

# STATEMENT OF FINANCIAL POSITION - COLLEGE AS AT 31 MARCH 2014

Note	2014 \$	2013 \$
4 5 6 7	9,971,583 89,505 60,144 1,369	5,579,938 126,628 34,544 4,181,348
	10,122,601	9,922,458
8 9	3 88,845	3 65,596
	10,211,449	9,988,057
11 12	19,619 701,163	 810,891
	720,782	810,891
	9,490,667	9,177,166
13 14	9,328,503 95,789 66,375	8,952,146 158,645 66,375
	9,490,667	9,177,166
	4 5 6 7 8 9	\$ 4 9,971,583 5 89,505 6 60,144 7 1,369 10,122,601  8 3 9 88,845 10,211,449  11 19,619 12 701,163 720,782 9,490,667  9,328,503 95,789 14 96,375

## STATEMENT OF COMPREHENSIVE INCOME - COLLEGE FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

	<u>Note</u>	2014 \$	2013 \$
INCOME			
Courses and seminar fees		848,705	1,027,185
Sponsorships	15	200,000	236,000
Subscriptions		235,815	238,155
Family Medicine Training Scheme Honorarium			21,000
Advertisements		8650	7,600
Entrance fees		11,800	9,750
Registration fees		8,830	9,970
Medical College of Family Physicians and		মরক্রীকের কেং	31505
Singapore Family Physicians		12,000	5,760
Conference and events income		1971,000	74,420
Miscellaneous income	16	114,577	104,948
Foreign exchange gain	7.5	20	No constitution
Total income		1,440,397	1,734,788
ESS: EXPENDITURE			
Employee compensation	17	333,515	290,857
Depreciation	705	36,187	24,299
oreign exchange loss		00,107	1,031
Administrative expenses	18	694,338	734,945
Total expenditure	1.00	1,064,040	1,051,132
Burplus for the year	,	376,357	683,656
Other comprehensive income			-
SURPLUS FOR THE YEAR REPRESENTING TOTAL COMPREHENSIVE INCOME FOR THE YEAR		376,357	683,656

## STATEMENT OF CHANGES IN FUNDS - COLLEGE FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

	Accumulated Fund	Miscellaneous Funds	Revaluation Reserve	Total
Europe (ed.)	\$	\$	\$	\$
2014				
Balance as at 1 April 2013	8,952,146	158,645	66,375	9,177,166
Total comprehensive income for the year	376,357	(62,856)		313,501
Balance as at 31 March 2014	9,328,503	95,789	66,375	9,490,667
2013				
Balance as at 1 April 2012	8,268,490	219,715	66,375	8,554,580
Total comprehensive income for the year	683,656	(61,070)		622,586
Balance as at 31 March 2013	8,952,146	158,645	66,375	9,177,166

## STATEMENT OF CASH FLOWS - COLLEGE FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2014 \$	2013 \$
376,357	683,656
36,187 (62,856) (54,684)	24,299 (61,070) (25,441)
295,004	621,444
37,123 4,153,578 19,619 (109,728)	(125,450) 9,188 (3,024) 12,589
4,395,596 55,486	514,747 19,293
4,451,082	534,040
(50 437)	(6,232)
(38,437)	(0,202)
(59,437)	(6,232)
4,391,645	527,808
5,579,938	5,052,130
9,971,583	5,579,938
	\$ 376,357 36,187 (62,856) (54,684) 295,004 37,123 4,153,578 19,619 (109,728) 4,395,596 55,486 4,451,082 (59,437) (59,437) 4,391,645 5,579,938

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### GENERAL

The College is registered as a Society under the Societies Act and is domiciled in the Republic of Singapore. Its registered office and principal place of business is 16 College Road #01-02 College of Medicine Building Singapore 169854.

The principal activities of the College are to provide education services for undergraduate and postgraduate study courses.

The consolidated financial statements of the Group and the financial statements of the College for the financial year ended 31 March 2014 were authorised for issue in accordance with a resolution of the Management Committee on the date of the Statement by Management Committee.

#### SIGNIFICANT ACCOUNTING POLICIES

## 2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS"). The financial statements are expressed in Singapore Dollars and have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the College's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

## Adoption of new and revised Singapore Financial Reporting Standards

On 1 April 2013, the Group adopted the new or amended FRS and Interpretations to FRS ("INT FRS") that are mandatory for application from that date. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in any substantial changes to the Group's accounting policies and had no effect on the amounts reported for the current period or prior financial years.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.2 Subsidiary

#### Consolidation

Subsidiary is entity over which the Group has power to govern the financial and operating policies so as to obtain benefits from its activities, generally accompanied by a shareholding giving rise to a majority of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiary is consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date on which control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated but are considered an impairment indicator of the asset transferred. Accounting policies of subsidiary have been changed where necessary to ensure consistency with the policies adopted by the Group.

## Acquisition of businesses

The acquisition method of accounting is used to account for business combinations by the Group.

The consideration transferred for the acquisition of a subsidiary comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary.

Acquisition-related costs are expensed as incurred, Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill.

In the College's financial statements, investment in subsidiary is carried at cost less accumulated impairment losses. On disposal of investment in subsidiary, the difference between net disposal proceeds and the carrying amounts of the investment are recognised in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for rendering of services in the ordinary course of the Group's activities. Revenue is presented net of goods and services tax, rebates and discounts.

The Group recognises revenue when the amount of revenue and related cost can be reliably measured, when it is probable that the collectability of the related receivables is reasonably assured and when the specific criteria for each of the Group's activities are met as follows:

- (i) Members' annual subscription are recognised when due.
- (ii) Course fees, seminar fees (from continuing professional education and tranining) and entrance fees are recognised when the services are rendered.
- (iii) Advertising income is recognised when advertisements are placed.
- (iv) Interest income is recognised as the interest accrues based on effective interest rate method unless collectability is in doubt.
- (v) Rental income from operating leases are recognised on a straight-line basis over the term of the lease.

## 2.4 Income taxes

Current income tax is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

## Deferred income tax is measured:

- at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.5 Financial assets

#### (i) Classification

The Group classifies its financial assets as loans and receivables. The classification depends on the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are classified as current assets, except for those maturing later than 12 months after the end of the reporting period which are presented as non-current assets. Loans and receivables are presented as "trade receivables", "other receivables", and "cash and bank balances" in the statement of financial position.

#### (ii) Derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. On disposal of a financial asset, the difference between the carrying amount and the sales proceeds is recognised in the profit or loss.

#### (iii) Initial and subsequent measurement

Trade and other receivables are recognised initially at fair value plus transaction cost and subsequently carried at amortised cost using the effective interest method.

## (iv) Impairment

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy, and default or significant delay in payments are objective evidence that these financial assets are impaired.

The carrying amount of these assets is reduced through the use of an impairment allowance account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 2.5 Financial assets (cont'd)

## (iv) Impairment (cont'd)

The allowance for impairment loss account is reduced through profit or loss in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost, had no impairment been recognised in prior periods.

#### 2.6 Plant and equipment

#### (i) Measurement

Plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

Other assets (which include paintings and potteries) are revalued by independent professional valuer on a triennial basis and whenever their carrying amounts are likely to differ materially from their revalued amounts. When an asset is revalued, any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset. The net amount is then restated to the revalued amount of the asset.

Increase in carrying amounts arising from revaluation are recognised in other comprehensive income, unless they offset previous decreases in the carrying amounts of the same asset, in which case, they are recognised in profit or loss. Decreases in carrying amounts that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases in carrying amounts are recognised in profit or loss.

#### (ii) Components of cost

The cost of an item of plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

## (iii) Depreciation

Depreciation on plant and equipment is calculated using the straight line method to allocate their depreciable amounts over their estimated useful lives as follows:

Useful lives

Furniture, fittings and renovation Computers and office equipments Paintings and potteries 3 to 5 years 3 to 5 years 10 years

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 2.6 Plant and equipment (cont'd)

## (iii) Depreciation (cont'd)

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at the end of each reporting period. The effects of any revision are recognised in profit or loss when the changes arise.

## (iv) Disposal

On disposal of an item of plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss. Any amount in revaluation reserve relating to that asset is transferred to retained profits directly.

## (v) Subsequent expenditure

Subsequent expenditure relating to plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

#### 2.7 Investment property

Investment property of the Group, which comprises of freehold land and building, is held for long-term rental yields and/or capital appreciation, and is not occupied by the Group. Investment property is classified as non-current asset.

The investment property is accounted for under the cost model where it is initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Depreciation is calculated using the straight-line method to allocated the depreciable amounts (building cost) over the estimated useful lives of 50 years.

The estimated useful lives, residual values and depreciation method are reviewed and adjusted as appropriate at the end of each reporting period. The effects of any revision are included in profit or loss when the changes arise.

Investment property is subject to renovations or improvements at regular intervals. The cost of major renovations and improvements is capitalized and the carrying amounts of the replaced components are recognised in profit or loss. The cost of maintenance, repairs and minor improvements is recognised in profit or loss when incurred.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.7 Investment property (cont'd)

On disposal of an investment property, the difference between the disposal proceeds and the carrying amount is recognised in profit or loss.

# Impairment of non-financial assets Investment in subsidiary, plant and equipment and investment property

Investment in subsidiary, plant and equipment and investment property are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the Cash-Generating-Unit ("CGU") to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in profit or loss.

## 2.9 Trade and other payables

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost, using the effective interest method.

The Group derecognise its financial liabilities when, and only when, the Group's obligations are discharged, cancelled or expired.

#### 2.10 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 2.11 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

## (i) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

## (ii) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. An accrual is made for the estimated liability for leave as a result of services rendered by employees up to the end of the financial year.

## 2.12 Government grants

Grants from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as other income. Government grants relating to assets are deducted against the carrying amount of the assets

#### 2.13 Currency translation

## (i) Functional and presentation currency

Items included in the financial statements of the Group are measured using the currency of the primary economic environment in which the Group operates ("functional currency"). The financial statements are presented in Singapore Dollars, which is the College's functional and presentation currency.

## (ii) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the end of the reporting period are recognised in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.14 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value.

#### CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical judgements in applying the Group's accounting policies

In the process of applying the Group's accounting policies, which are described in this section, management is not aware of any judgments that have significant effect on the amounts recognised in the financial statements. The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below:

#### Impairment and collectibility of trade and other receivables

The Group follows the guidance of FRS 39 to determine when trade and other receivables are impaired. This determination requires certain level of judgement. The Group first assesses whether objective evidence of impairment exists for individually significant debtors and collectively for debtors which are not individually significant. The Group evaluates, among other factors, financial status of the debtor, any changes in the collection status and changes in industry conditions that affect the debtors. Trade and other receivables that are collectively evaluated for impairment are based on historical loss experience for receivables with similar credit risk characteristics. The methodology and assumptions used for estimating potential impairment loss are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

#### CASH AND BANK BALANCES

	Group		Colle	
	2014	2013	2014	2013
	\$	\$	\$	\$
Cash at bank and on hand	2,438,838	7,303,805	919,358	1,571,164
Short-term deposits	9,062,341	4,018,865	9,052,225	4,008,774
"	11,501,179	11,322,670	9,971,583	5,579,938

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### 4. CASH AND BANK BALANCES (CONT'D)

The average maturity periods of short-term deposits of the Group and the College are 12 months (2013: 12 months) and 12 months (2013: 12 months), respectively and the effective interest rates at the end of the financial year are from 0.25% to 1.12% (2013: 0.25% to 1.2%) and 0.86% to 1.12% (2013: 0.6% to 1.2%) per annum, respectively.

#### 5. TRADE RECEIVABLES

	Group		College	
	2014 \$	2013 \$	2014 \$	2013 \$
Non-related parties	89,505	126,719	89,505	126,628

The average credit period is 30 days (2013: 30 days). No interest is charged on outstanding balances.

## 6. OTHER RECEIVABLES

	Group		Colle	ge
	2014 \$	2013 \$	2014 \$	2013 \$
Security deposit Interest receivables Prepayments Sundry receivables	33,397 16,347 11,218 90	8,688 17,127 9,927	33,397 16,326 10,421	8,688 17,127 8,729
	61,052	35,742	60,144	34,544

## AMOUNT DUE FROM SUBSIDIARY

The amount due from subsidiary is non-trade in nature, non-interest bearing and is repayable on demand.

## 8. INVESTMENT IN SUBSIDIARY

	College	
	2014 \$	2013 \$
Unquoted equity shares, at cost	3	3

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## INVESTMENT IN SUBSIDIARY (CONT'D)

Details of subsidiary is as follows:

Name ofsubsidiary	Principal activities	Country of incorporation/ place of business	Percent: equity	30 Per 10 10 10 10 10 10 10 10 10 10 10 10 10
	1-1010-2-01000	Will the could have the	2014 %	2013 %
CFPS Holdings Pte.	Investment holding	Singapore	100	100

## (1) Audited by Lo Hock Ling & Co, Singapore.

The investment in subsidiary is held by trustees of the College.

## 9. PLANT AND EQUIPMENT

Group and College	Furniture, fittings and renovation \$	Computers and office equipments \$	Paintings and potteries \$	Total \$
Cost/Valuation:		555	"12".	25/1
As at 1 April 2012				
At cost/valuation	146,880	66,155	90,200	303,235
Additions		6,232	H	6,232
As at 31 March 2013	146,880	72,387	90,200	309,467
Additions		59,437	**************************************	59,437
As at 31 March 2014	146,880	131,824	90,200	368,904
Accumulated depreciation:				
As at 1 April 2012	127,191	56,302	36,080	219,573
Depreciation	9,845	5,434	9,020	24,299
As at 31 March 2013	137,036	61,736	45,100	243,872
Depreciation	9,844	17,322	9,020	36,187
As at 31 March 2014	146,880	79,058	54,120	280,059
Carrying amount: As at 31 March 2013				
At cost	9,844	10,651		20,495
As valuation			45,100	45,100
As at 31 March 2014				
At cost		52,766		52,765
As valuation	2	6.7507 F68103	36,080	36,080

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## PLANT AND EQUIPMENT (CONT'D)

If the other assets stated at valuation were included in the financial statements at cost less accumulated depreciation, their net book values would be:

	Group	
	2014 \$	2013 \$
Other assets: Paintings Potteries	4,610 4,920	5,763 6,150
Net book value	9,530	11,913
N. 175 A.	The state of the s	

#### INVESTMENT PROPERTY

	Gro	gup
	2014 \$	2013 \$
Cost	35	Œ4.
At beginning of year	9	4,161,600
Less: Disposal		(4,161,600)
At end of year		-
Accumulated depreciation		
At beginning of year		249,696
Depreciation		48,552
Less: Disposal		(298,248)
At end of year / point of sale	- 4	- Arrowalin languing and the
Net book value		

The investment property was located at 7 Cantonment Road, Singapore 089734. Rental income relating to this property amounted to \$Nii (2013; \$87,917). Direct costs relating to this property amounted to \$Nii (2013; \$34,517). As the investment property was sold in November 2012, the fair value of the above property in 2013 based on its sales price was \$5,650,000.

Based on the net book value of the property at the point of sale, a gain of \$1,786,648 has been realised in 2013.

Fair value was determined based on valuations performed as at financial year end. No valuation was performed for the financial year 2013 as the property was sold in November 2012. The latest valuation made was for the financial year ended 31 March 2012 and was performed by OrangeTee,Com Pte Ltd, an independent valuer with a recognised and relevant professional qualification and experience in the location and category of the properties being valued. The valuations were based on comparable market transactions that consider the sales of similar properties that have been transacted in the open market.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### 11. TRADE PAYABLES

	Grou	p	Colle	ege
	2014 \$	<u>2013</u> \$	2014 \$	2013 \$
Non-related parties	19,619	2,363	19,619	

The average credit period granted to the Group to settle payments is 30 days (2013: 30 days). No interest is charged on outstanding balances.

## 12. OTHER PAYABLES

	Grou	ID.	Colle	oge .
	2014	2013	2014	2013
	\$	\$	\$	\$
Advance billing	2,243	440	2,243	440
Accrued charges	43,637	40,307	29,662	27,510
GST payables	9,956	18,385	9,956	18,385
Deferred revenue	659,302	764,553	659,302	764,553
Sundry payables		3	227 2000	3
	715,138	823,688	701,163	810,891

#### MISCELLANEOUS FUNDS

	Group and College	
	2014 \$	2013 \$
Victor Louis Fernandez Fellowship Fund Albert & Mary Lim Award Fund Graduate Diploma in Family Medicine Fund	30,891 565 64,333	30,891 565 127,189
At end of year	95,789	158,645

The funds consist of donations from members and certain financial institutions and are intended to be utilized for awards, fellowships and projects of the College.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## 14. REVALUATION RESERVE

2014	d College
2014	2013
S	\$

Balance at beginning and end of year

66,375 66,375

Revaluation reserve arose on the valuation of the College's other assets in 2000 and 2008. Where revalued asset is sold, the portion of the revaluation reserve that relates to that asset, and is effectively realised, is transferred directly to retained earnings.

## SPONSORSHIPS

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## MISCELLANEOUS INCOME

	Gro	up	Colle	ge
	2014	2013	2014	2013
Interest income	67,168	25,448	54,684	25,441
Convention dinner	13,910	3,800	13,910	3,800
Gain on disposal	Coltr Lig	1,786,648	18701 5	200
Sundry income	30,623	60,347	45,983	75,707
5	111,701	1,876,243	114,577	104,948

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## 17. EMPLOYEE COMPENSATION

	Group and College	
	2014 \$	2013 \$
Salaries and bonus	277,612	253,456
CPF and Skills development levy	44,611	41,343
Insurance	2,582	2,820
Staff welfare	500	2.00
Medical expenses Provision for unutilized annual leave	1,989	2,178
(Reversal of excess)	6,221	(8,940)
	333,515	290,857

## 18. ADMINISTRATIVE EXPENSES

	Group	2	Colle	College	
	2014	2013	2014	2013	
	\$	\$	\$	\$	
Accountancy fee	37,824	37,204	30,120	29,500	
Accredited modular course expenses	100	9.634	100	9,634	
Advertisement	Paramata C	1,868	2000	1,868	
Auditors' remuneration	10,745	10,745	7,000	7,000	
Bad debt written off	48	1.00 m	48	16.7000	
Bank charges	3,796	4,168	3,746	4,138	
College Mirror - magazine printing	2,575	70,000	. FEELER		
charges	40,327	33,737	40,327	33,737	
Clinical Training Services JCU	100.00 R-000-00-00	III WINDLEW VO	and Property		
expenses	38,441	comme A	38,441	Carragness (#	
Conference and events expenses	18,635	40,519	18,635	40,519	
Consultancy fees	166,800	146,800	166,800	146,800	
Convocation dinner expenses	13,268	8,857	13,268	8,857	
Donation	1,000	274/2787	1,000	White To	
E-learning expenses	1,167	7,000	1,167	7,000	
Entertainment				1	
Family Medicine Fellowship Programme					
expenses	16,153	10,347	16,153	10,347	
Family Practices Skills course expenses	30,075	21,393	30,075	21,393	
Family Medicine Training Scheme	cove.			3.11	
honorarium expenses	8,100	11,783	8,100	11,783	
Gift	3,721	35,813	3,721	35,813	
Graduate Diploma in Family Medicine	Ü		70	1775	
expense	280	61,070	-	61,070	
Insurance	8,000	8,140	8,000	8,140	
Lease commission	***************************************				
Maintenance and security charges	9,186	8,344	9,186	8,344	
Members of College of Family	184	1047/03/00	184	140 000 00	
Physicians expenses					
Miscellaneous expenses	8,004	64,358	6,838	61,735	
Mmed Programme A course expenses	2000	G 74 S G G	PARTITION OF	5071.000.3727	
Mmed Programme B course expenses	37,498	28,486	37,498	28,486	
Office cleaning expenses	4,800	4,740	4,800	4,740	
	6200720	9-511-1-1-12	0.00019		

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## ADMINISTRATIVE EXPENSES (CONT'D)

	Grou	g	College	
	2014 \$	2013 \$	2014 \$	2013 \$
Postages Printing and stationery Professional fee	1,919 31,200 32,671	3,582 21,769 14,055	1,919 30,570 27,000	3,573 21,109 12,000
Property Management fee Property tax	3,728	3,780 6,331		12242000
Provision for unutilized annual leave Refreshment	7,768	8,635	7,768	8,635
Rental of office equipment Rental of office premises Renovation	9,360 81,600	9,360 81,950	9,360 81,600	9,360 81,950
Repair and maintenance Sales Commission – investment property	9,788	10,064 75,569	9,788	8,624
Secretarial fee Singapore Family Physicians – magazine	4,857	3,842	5	7.
printing charges Tax service fee	42,788	25,661 4,922	42,788	25,661 -
Telephone and internet Training expenses	2,927	2,863	2,927	2,863
Transport Travelling	7,552 5,382	5,368 3,051	7,532 5,382	5,359 3,051
Utilities WONGA	7,032 15,466	9,172 2,684	7,032 15,466	9,172 2,684
	721,910	847,654	694,338	734,945

Miscellaneous expenses incurred during 2013 comprise mainly expenses for College insignia of office of \$27,000 and honoraria paid to the clinician leads and tutors of the James Cook University programme of \$27,000.

## 19 INCOME TAX (BENEFIT)/EXPENSE

	Grou	D.
	2014 \$	2013 \$
Current income tax - current year - (over)/underprovision in prior year	(833)	2,751 2,890
	(833)	5,641

The income tax (benefit)/expense are derived by applying the Singapore income tax rate of 17% (2013: 17%) on the excess of income over expenditure.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

## 19 INCOME TAX (BENEFIT)/EXPENSE (CONT'D)

	Gro	up:
	2014 \$	2013 \$
Excess income over expenditure before taxation	345,909	2,381,606
Income tax expense at statutory tax rate at 17% (2013:17%) Income not subject to income tax Expenses not deductible for income tax purposes (Over)/underprovision of income tax in prior years Others Partial tax exemption and rebate	58,805 (244,379) 185,574 (833)	404,873 (603,830) 207,627 2,890 14 (5,933)
	(833)	5,641

## 20. RELATED PARTY TRANSACTION

Some of the College's transactions and arrangements are between members of the Group and the effect of these on the basis determined between the parties is reflected in these financial statements. The balances with these related companies are unsecured, without fixed repayment terms and interest unless stated otherwise.

	Group and	College
Key management personnel compensation is as follows:	2014 \$	2013 \$
Consultancy fee paid to members of management committee	164,000	128,400
Related party transaction is as follows:		
Administrative and secretarial services rendered to subsidiary	15,360	15,360

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### OPERATING LEASES

Operating lease expense

At the end of the reporting period, the commitments in respect of office and classrooms and office equipment under non-cancellable operating leases with terms of 1 to 2 years were as follows:

Group and College

	2014 \$	2013 \$
Within one year Later than one year and not later than five year	780	90,960 780
A CONTRACT OF A STEEL ASSESSMENT OF A STEEL	780	91,740

Rental expense during the financial year was \$90,960 (2013: \$91,310).

## Operating lease income

The Group leases out an investment property at a fixed monthly rental with a lease agreement of 2 years which is non-cancellable. No contingent rental is required to be paid under the lease agreement. Future minimum lease receivables for the lease are as follows:

	2014 \$	2013 \$
Within one year Later than one year and not later than five years		1

Rental income in respect of the investment property during the year was \$NIL (2013: \$87,917). No future rental income will be derived as this investment property has been sold during the year (refer Note 10).

#### 22. FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks. The Group's overall business strategies, tolerance of risk and general risk management philosophy are determined by the management committee in accordance with prevailing economic and operating conditions.

## (a) Credit risk

Credit risk is the risk that counter parties may be unable to meet the terms of their agreements. The Group places its cash and cash equivalents with creditworthy institutions.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### FINANCIAL RISK MANAGEMENT (CONT'D)

Financial assets that are neither past due nor impaired

Bank deposits that are neither past due nor impaired are mainly deposits with banks with high credit-ratings assigned by international credit-rating agencies. Trade receivables that are neither past due nor impaired are substantially from entities with a good collection track record with the Group.

#### (b) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Group's operational activities are carried out in Singapore dollar, which is the functional currency. The Group's maximum exposure to risk arising from movements in currency exchange rates relating only to cash and cash equivalents denominated in United States Dollars which has minimal impact on the surplus of the Group.

## (c) Interest rate risk

The Group's exposure to market risk for changes in interest rates relates primarily to the Group's short-term deposits. The Group's policy is to place surplus funds in short-term deposits at favourable interest rates with financial institutions in Singapore. The Group's exposure to changes in interest rates is minimal.

## (d) Liquidity risk

In the management of liquidity risk, the Group monitors and maintains a level of cash and bank balances deemed adequate by the Management Committee to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

#### (e) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to operate in rendering services.

The Group sets the amount of capital in proportion to risk. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of funds.

The capital structure of the Group is predominately equity (accumulated funds and miscellaneous funds). The Group's overall strategy remains unchanged from the previous year. The Group is not exposed to any externally imposed capital requirements.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

#### 22. FINANCIAL RISK MANAGEMENT (CONT'D)

(f) Fair value of financial assets and financial liabilities

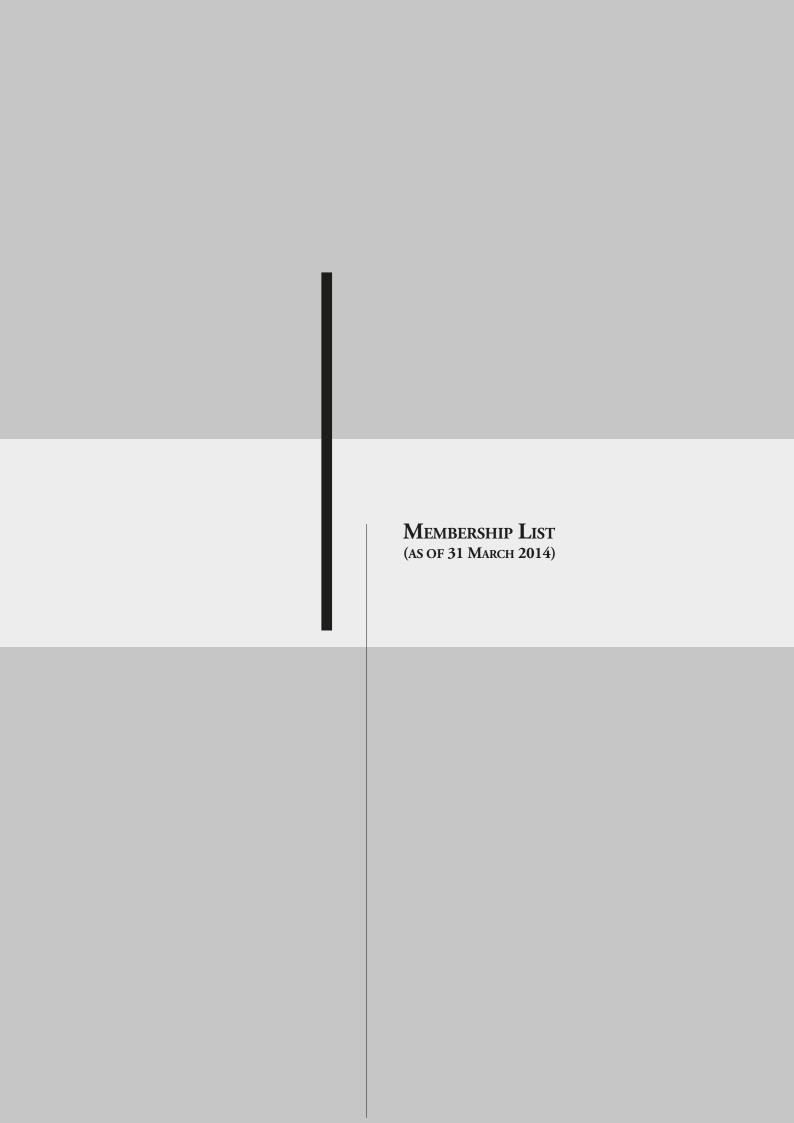
The carrying values of current financial assets and financial liabilities, including cash and cash equivalents, trade and other receivables, and trade and other payables, approximate their fair values due to the relatively short-term maturity of these financial instruments.

#### 23. NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATION

Below are the mandatory new and revised FRSs and amendments and improvements to FRSs that have been published, and are relevant for the College's accounting periods beginning on or after 1 April 2014 or later periods and which the College has not early adopted.

- FRS 19 (Revised 2011), Employee Benefits (effective for annual periods beginning on or after 1 January 2014.
- FRS 110: Consolidated Financial Statements (effective for annual periods beginning on or after 1 January 2014)
- FRS 112: Disclosure of Interests in Other Entities (effective for annual periods beginning on or after 1 January 2014)
- FRS 113: Fair Value Measurement (effective for annual periods beginning on or after 1 January 2014)

The management anticipates that the adoption of the above new and revised FRSs and amendments and improvements to FRSs in the future periods will not have a material impact on the financial statements of the Group in the period of their initial adoption.



## MEMBERSHIP LIST

(AS OF 31 MARCH 2014)

#### **Honorary Members**

- I. Clinical Prof Chee Yam Cheng
- 2. Dato' Dr. Balasundram R
- 3. Dr Geeves Richard B
- 4. Dr Kwa Soon Bee
- 5. Dr Lam Sian Lian
- 6. Dr Lim Kee lin
- 7. Dr Syed Mahmood Bin Syed Hussain
- 8. Prof Lim Pin
- 9. Prof Ng Han Seong
- 10. Prof Tock Peng Chong Edward
- 11. Professor Fabb Wesley E

#### **Fellows**

- I. A/Prof Koh Choon Huat Gerald
- 2. A/Prof Tan Boon Yeow
- 3. Dr Ang Seng Bin
- 4. Dr Chan Nang Fong
- 5. Dr Chang Ngai Kin Christopher
- 6. Dr Cheng Kah Ling Grace
- 7. Dr Cheong Seng Kwing
- 8. Dr Chia Tee Hien
- 9. Dr Chng Shih Kiat
- 10. Dr Chong Phui-Nah
- 11. Dr Chong Tsung Wei
- 12. Dr Chow Mun Hong
- 13. Dr Chua Chi Siong
- Dr Cruz Marie Stella P
- 15 Dr Doraisamy Gowri
- 16. Dr Ee Guan Liang Adrian
- 17. Dr Eng Soo Kiang
- 18. Dr Goh Choon Kee Shirley
- 19. Dr Goh Khean Teik
- 20. Dr Goh Lay Hoon
- 21. Dr Goh Soo Chye Paul
- 22. Dr Ho Chih Wei Sally
- 23. Dr How Choon How24. Dr Hwang Siew Wai
- 24. Dr Hwang Siew Wai25. Dr Juliana Bte Bahadin
- 26. Dr Kang Aik Kiang
- 27 D. K.-L. \\/- D.- --
- 27. Dr Koh Wee Boon Kelvin
- 28. Dr Kwan Yew Seng
- 29. Dr Kwong Kum Hoong
- 30. Dr Lam Chih Chiang Benjamin
- 31. Dr Lee Eng Sing
- 32. Dr Lee Meng Kam Richard
- 33. Dr Lee Sueh Ying Patricia
- 34. Dr Leong Choon Kit
- 35. Dr Leong Soh Sum Helen
- Dr Lew Yii Jen
- 37. Dr Lim Fong Seng
- 38. Dr Lim Hwee Boon

- 39. Dr Lim Mien Choo Ruth
- 40. Dr Ling Yee Kiang
- 41. Dr Loke Kam Weng
- 42. Dr Loke Wai Chiong
- 43. Dr Low Cheng Hong Charity
- 44. Dr Low Sher Guan
- 45. Dr Meena Sundram
- 46. Dr Ng Chee Chin David
- 47. Dr Ng Chung Wai Mark
- 48. Dr Ng Han Lip Raymond
- 49. Dr Ng Joo Ming Matthew
- 50. Dr Ng Lai Peng
- 51. Dr Ngeow Colin
- 52. Dr Ong Chin Fung
- 53. Dr Ong Jin Ee
- 54. Dr Phua Cheng Pau Kelvin
- 55. Dr Quah Hui Min Joanne
- 56. Dr Rukshini Puvanendran
- 57. Dr Seah Ee-Jin Darren
- 58. Dr Seng Sheh Ling Joyce
- 59. Dr Seow Hoong Wei Gabriel
- 60. Dr Siaw Tung Yeng
- 61. Dr Siew Chee Weng
- 62. Dr Sim Kok Ping
- 63. Dr Soo Wern Fern
- 64. Dr Soon Shok Wen Winnie
- 65. Dr Subramaniam Surajkumar
- 66. Dr Swah Teck Sin
- 67. Dr Tan Choon Seng Gilbert
- 68. Dr Tan Hsien Yung David
- 69. Dr Tan Kok Heng Adrian
- 70. Dr Tan Kok Leong
- 71. Dr Tan Ngiap Chuan
- 72. Dr Tan See Leng
- 73. Dr Tan Shu Yun
- 74. Dr Tan Woei Jen Michelle
- 75. Dr Tan Yee Leng
- 76. Dr Tan Yew Seng
- 77. Dr Tan Yong Hui Colin
- 78. Dr Tan Yu Sing Lucienne
- 79. Dr Tang Wern Ee
- 80. Dr Tay Ee Guan
- 81. Dr Teoh Mei Lin
- 82. Dr Thng Lip Mong Barry
- 83. Dr Tse Wan Lung Derek84. Dr Tsou Yu Kei Keith
- 85. Dr Tung Yew Cheong
- 86. Dr Vasanwala Farhad Fakhrudin
- 87. Dr Wee Kien Han Andrew
- 88. Dr Wong Kay Wye Sabrina
- 89. Dr Wong Tack Keong Michael90. Dr Wong Tien Hua
- 91. Dr Yee Jenn Jet Michael
- 92. Dr Yeo Cheng Hsun Jonathan

I.	Dr Anandan Gerard Thiagarajah
2.	Dr Ang Choon Kiat Alvin

- 3. Dr Ang Lai Lai
- 4. Dr Ang Su Lin Vivien
- 5. Dr Chan Beng Leong
- 6. Dr Chan Hian Hui Vincent
- 7. Dr Chan Hui Kwan Diana
- 8. Dr Chang Tou Liang
- 9. Dr Chao Tar Liang Anthony
- 10. Dr Cheah Soon Min Benjamin
- II. Dr Chew Eng Lee
- 12. Dr Chew Sze Mun
- 13. Dr Chiam Yih Hsing John
- Dr Chin Khong Ling
- 15. Dr Chong Chun Hon
- 16. Dr Chong Poh Heng
- 17. Dr Choo Kay Wee
- 18. Dr Chua Hwee Ling Angelia
- 19. Dr Chung Wai Hoong Irwin
- 20. Dr Chung Wei Pyng Clara21. Dr Goh Kian Peng
- 22. Dr Goh Tiong Jin
- 23. Dr Gwee Shou-Yi Rachel
- 24. Dr Ho Han Kwee
- 25. Dr Ho May San Karen
- 26. Dr Hui Meng Tong Jasmine
- 27. Dr Justina Jeyaraj
- 28. Dr Khemani Neeta Parshotam
- 29. Dr Kiran Kashyap
- 30. Dr Koh Kheng Keah Philip
- 31. Dr Koh Kim Hwee
- 32. Dr Koh Mei Lin Jocelyn
- 33. Dr Koh Tse-Chung Kevin
- 34. Dr Koong Ying Leng Agnes
- 35. Dr Koot David
- 36. Dr Kurup Bina
- 37. Dr Kwan Pak Mun
- 38. Dr Kwek Hwei Min
- 39. Dr Lau Chin Hoh
- 40. Dr Lee Ai Ming Audrey
- 41. Dr Lee Biing Ming Simon
- 42. Dr Lee Kwang How
- 43. Dr Lee Mi-Li Jean Jasmin
- 44. Dr Lee Mun Tuck
- 45. Dr Lee Oh Chong Leng
- 46. Dr Leong Wai Hin Linda
- 47. Dr Leong Wen-Pin Lester
- 48. Dr Liao Kian Huat
- 49. Dr Lim Ang Tee
- 50. Dr Lim Chien Wei
- 51. Dr Lim Chi-Kien Derek
- 52. Dr Lim Hui Ling
- 53. Dr Lim Jui Hon (Lin Weifeng)
- 54. Dr Lim Lee Min Dale
- 55. Dr Lim Sinn Ling
- 56. Dr Lo Yoke Hwa Penny
- 57. Dr Loh Wai Leong Jeffrey

- 58. Dr Lok Ying Fang
- 59. Dr Long Mei Ling
- 60. Dr Low Chee Wah Mark
- 61. Dr Low Lian Leng
- 62. Dr Low Mun Heng Gerard
- 63. Dr Low Wymin
- 64. Dr Moey Kirm Seng Peter
- 65. Dr Ng Wei Liang David
- 66. Dr Omar Sarina
- 67. Dr Ong Luan Seng Desmond
- 68. Dr Peh Tan Ying
- 69. Dr Phua Mei Fang
- 70. Dr Poon Beng Hoong
- 71 Dr Pushparanee Somasundram
- 72. Dr Puvanendran Dharshini
- 73. Dr See Toh Kwok Yee
- 74. Dr Shah Mitesh
- 75. Dr Shiau Ee Leng
- 76. Dr Shivcharan Kaur Gill
- 77. Dr Sng Wei Kwan
- 78. Dr Soh Soon Beng
- 79. Dr Soh Yew Chye Albert
- 80. Dr Tan Beng Teck
- 81. Dr Tan Kee Wang
- 82. Dr Tan Ming Ying Michelle
- 83. Dr Tan Puay Wee Steve
- 84. Dr Tan Swee Lian Cecilia
- 85. Dr Tay Guan Yu Jeff
- 86. Dr Tay Wei Yi
- 87. Dr Teo Boon See
- 88. Dr Tham Tat Yean
- 89. Dr Tham Tuck Seng
- 90. Dr Tong Jia Jong Stephen
- 91. Dr Wang Zhen Sinead
- 92. Dr Wee Chee Chau
- 93. Dr Wong Ern Ling Helena
- 94. Dr Wong Ted Min
- 95. Dr Yeo Kwee Kee
- 96. Dr Yong Molly
- 97. Dr Yung Thomas Charlotte Kim
- 98. Dr Zheng Mingli Ruth

#### **Ordinary Members**

- I. Dr Abdul Bashir Bin Abdul Kadir
- 2. Dr Abdullah Amir Adhha
- 3. Dr Adam Patrick
- 4. Dr Adidah Bte Hassan
- 5. Dr Allagarsamy Karpagavalli
- 6. Dr Anaswala Shehnaz Manan
- 7. Dr Anbumalar Ramiah
- 8. Dr Ang Boon Kiang Steven Gregory
- 9. Dr Ang Corey Damien
- 10. Dr Ang Geok Lian
- 11. Dr Ang Hui Ping Veronica
- 12. Dr Ang Koh Siong
- 13. Dr Ang Li-Shan Constance

14.	Dr Ang Pei-Ming Samuel	71.	Dr Cheok Rujin Nicholas
15.	Dr Ang Sing Jim Roy	72.	Dr Cheok Soo Gek Felicia
16.	Dr Ang Teck Wee Andrew	73.	Dr Cheong Cher Chee David
17.	Dr Ann Cheong Yan Yan	<b>74</b> .	Dr Cheong Chin Lee Angela
18.	Dr Anuj Gupta	<b>75</b> .	Dr Cheong Foong Shien Dora
19.	Dr Asha Ansari	76.	Dr Cheong Kwok Chi Adrian
20.	Dr Atputharajah Yogasarojini	77.	Dr Cheong Kwok Keong
21.	Dr Au Kah Kay	78.	Dr Cheong Lee Ching
22.	Dr Au Min Wei Leonard	79.	Dr Cheong Siew Meng
23.	Dr Aw Tuan Soo	80.	Dr Cheong Wei Ling
24.	Dr Ayana Aster Ergate	81.	Dr Cheow Xunchen
25.	Dr Balakrishnan Srinesh	82.	Dr Chew Ban Soon
26.	Dr Balasundram Ganesh	83.	Dr Chew Him Lim Madeleine
27.	Dr Baskaran Surendran	84.	Dr Chew Khek Kah
28.	Dr Bay Ee Lin Sharon	85.	Dr Chew Kuok Ming
29.	Dr Bay Qin Sheng Rodney	86.	Dr Chew Kwong Yik Jimmy
30.	Dr Beh Chong Teck Peter	87.	Dr Chew May Ling
31.	Dr Beng Kian Lam Arthur	88.	Dr Chew Sung Boon
32.	Dr Bhavani Jayabalan	89.	Dr Chia Hong Chye Vincent
33.	Dr Boey Kok Hoe	90.	Dr Chia Ling Ling Valerie
34.	Dr Boon Jiabin	91.	Dr Chia Wei Meng Vincent
35.	Dr Chai Chin Yoong	92.	Dr Chia Woodworth Clarice
36.	Dr Chan Chee Leong Marvin	93.	Dr Chiam Choon Guan Eric
37.	Dr Chan Hsiu Mei	94.	Dr Chiang Wing Chiong
38.	Dr Chan Kok Yew	95.	Dr Chin En Loy Conrad
39.	Dr Chan Meng Huey Jason	96.	Dr Chin Jing Yi
40.	Dr Chan Ming Jonathan	97.	Dr Chin Siew Pang
41.	Dr Chan Miow-Swan	98.	Dr Chin Wai Meng Andrew
42.	Dr Chan Pai Sheng Daniel	99.	Dr Chin Yee Choong
43.	Dr Chan Qiu Hua Catherine	100.	Dr Chin Yee Lee
44.	Dr Chan Teng Mui Tammy	101.	Dr Chin Yew Liang Alan
45.	Dr Chan U-Jyn Kevin	102.	Dr Chin Yong Seng
46.	Dr Chan Wai Ling Theresa	103.	Dr Chinnappan Vangadasalam
47.	Dr Chan Yat Chun	104.	Dr Chionh Eng Hoe
48.	Dr Chang Chee Chea	105.	Dr Chng Chee Kiong Ronnie
49.	Dr Chang Wei Tee	106.	Dr Chng Woei
50.	Dr Chao Wen Pin Cynthia	107.	Dr Choi Sai Wai
51.	Dr Chau Chwen Hwe	108.	Dr Chong Bick Yew
52.	Dr Chay Wai Mun Jason	109.	Dr Chong Ee Mei Vivien
53.	Dr Cheah Kok Seng Lawrence	110.	Dr Chong Mui Hun
54.	Dr Cheak Wan Ying	111.	Dr Chong Seik Ein
55.	Dr Chee Boon Ping	112.	Dr Chong Siew Yun
56.	Dr Chee Fang Yee	113.	Dr Chong Soon Thye
57.	Dr Chee Fon Foo Ernest	114.	Dr Chong Su Lin Angela
58.	Dr Chee Hsing Gary Andrew	115.	Dr Chong Swan Chee
59.	Dr Chee Lee Ann	116.	Dr Chong Swee Long
60.	Dr Chee Yew Wen	117.	Dr Chong Tat Chong
61.	Dr Chee Yuet Ching Caroline	118.	Dr Chong Tze Horng
62.	Dr Chee Yuet Ming Lillian	119.	Dr Chong Wai Mun
63.	Dr Chen Chih Min	120.	Dr Chong Wai Yip
64.	Dr Chen Jenn Yuh	121.	Dr Chong Wern Siew Christopher
65.	Dr Chen Lisa	122.	Dr Chong Yan-Gerald Mark
66.	Dr Chen Qianming	123.	Dr Chong Yeh Woei
67.	Dr Chen Shiling	124.	Dr Choo Chee Hoe Ivan
68.	Dr Chen Sze Sin	125.	Dr Choo Chin Yeng
69. 70	Dr Cheng Geok Min Ruby	126.	Dr Choo Dee Pheng
70.	Dr Cheng Hua Yong Geraldine	127.	Dr Choo Hock Soon John

128.	Dr Choo Huey-Ni Janice	185.	Dr Gan Theng Yeow Daniel
129.	Dr Chook Kum Kay	186.	Dr Gay Pin Pin Janice
130.	Dr Choong Yih Li	187.	Dr Gay Siok Hun
131.	Dr Chou Vida	188.	Dr George Varghese
131.	Dr Chow Khuan Yew	189.	Dr Gn Hoong Khee Christopher
132.	Dr Chow Soon Hoong Daniel	190.	Dr Goh Chee Hwei
134.	Dr Chow Wai Leng	191.	Dr Goh Chyen Chye
135.	Dr Chow Yew Choong Vincent	192.	Dr Goh Hsin Kai
136.	Dr Chow Yuen Ho	193.	Dr Goh Mei Yin
136.	Dr Chua Bee Hong	194.	
137.	Dr Chua Bee Yee Christina	195.	Dr Gob Bi Hisp Joppifor
130.		196.	Dr Goh Shu Llung
139. 140.	Dr Chua Eng Chong Jacob Dr Chua Han Boon	196.	Dr Goh Shu Huey
		197.	Dr Goh Siang Leng
141.	Dr Chua Hock Leong John		Dr Goh Sing Hong
142.	Dr Chua Keyi Claire	199.	Dr Goh Suan Choo
143.	Dr Chua Kim Ghee Vincent	200.	Dr Goh Swee Lian Eileen
144.	Dr Chua Kok Keong	201.	Dr Goh Sze Yi
145.	Dr Chua Lay Hoon	202.	Dr Goh Tien Siong
146.	Dr Chua Lee Lea Im	203.	Dr Goh Tze Chien Kelvin
147.	Dr Chua Shu May Celeste Ann	204.	Dr Goh Wei Leong
148.	Dr Chua Sing Hue Eunice	205.	Dr Goh Yann Pbor
149.	Dr Chua Swee Huat George	206.	Dr Goh Yean Hoon
150.	Dr Chua Teck Meng Henry	207.	Dr Gong Swee Choo
151.	Dr Chua Tee Lian	208.	Dr Gouw Janet
152.	Dr Chua Thiam Eng	209.	Dr Govinden Lynette
153.	Dr Chua Tien Wie	210.	Dr Hamid Rahmatullah Bin Abd Razak
154.	Dr Chua Yong Kwang Kevin	211.	Dr Han Mei Lan
155.	Dr Chua Yong Wei Kelvin	212.	Dr Han Su Yin Jane
156.	Dr Chuah Chin Khang	213.	Dr Han Whie Kwang
157.	Dr Chung Pin Soon	214.	Dr Haridas Sonia
158.	Dr D. Rajendran	215.	Dr Hartina Hajireen Rajudin
159.	Dr Daniel Rufus	216.	Dr Heng Kim Boon
160.	Dr Devan Anitha	217.	Dr Heng Kuan Yong
161.	Dr Dhaliwal Sukhvinder Singh	218.	Dr Heng Soo Hng Joyce
162.	Dr Dhanaselvi Krishnasamy	219.	Dr Henry S/O Ramaya
163.	Dr Ding Yock Seck Joseph	220.	Dr Hiak Tai Soon
164.	Dr Diraviyam Davamani	221.	Dr Hii Khing Jim
165.	Dr Durai Raj s/o Subramaniam	222.	Dr Hii Shiun Jiin
166.	Dr Ek Jen Lih	223.	Dr Hirota Mami
167.	Dr Elly Sabrina Bte Ismail	224.	Dr Ho Boon Hian Jason
168.	Dr Eu Tieng Juoh Wilson	225.	Dr Ho Chi Siang Alan
169.	Dr Fang James	226.	Dr Ho Ching Yun
170.	Dr Fok Wai Yee Rose	227.	Dr Ho Chok Chan Alan
171.	Dr Fong Chung Ming	228.	Dr Ho Hang Chen
172.	Dr Fong Lian Im	229.	Dr Ho Hern Lu
173.	Dr Fong Ngan Phoon	230.	Dr Ho Hua Sze
174.	Dr Fong Qi Wei	231.	Dr Ho Jee Meng Andre
175.	Dr Fong Wai Yin	232.	Dr Ho Kai Kwong Jeffrey
176.	Dr Foo Fung Fong	233.	Dr Ho Lai Kwun Patrick
177.	Dr Foo Fung Yee	234.	Dr Ho Tzin Yih
178.	Dr Foo Jong Hiang	235.	Dr Ho Yeng
179.	Dr Foo Siang Sern Nicholas	236.	Dr Ho Yew Mun
180.	Dr Foo Yong Bock	237.	Dr Hoe Wan Sin
181.	Dr Foong Yee Wah Alice	238.	Dr Hoo Hui Kim
182.	Dr Gan Cheong Hwee	239.	Dr Hor Oi Lin
183.	Dr Gan Kim Loon	240.	Dr Howe Wen Li
184.	Dr Gan Ow Tin	241.	Dr Hoyes-Cock Alexander
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242.	Dr Hu Huici Ruth	299.	Dr Koh Tann Long
243.	Dr Huan Yu Min Pearl	300.	Dr Koh Tee Lock Terence
244.	Dr Hui Jor Yeong Richard	301.	Dr Koh Tee Sian Colin
245.	Dr Hwang Chi Hong	302.	Dr Koh Thuan Wee
246.	Dr Ikegami Toru	303.	Dr Koh Yen Cheng June
247.	Dr Imran Bin Mohamed Ali	304.	Dr Koh Yong Hwee Norman
248.	Dr Ishikawa Summer Natsuko	305.	Dr Kok Chin Yon
2 <del>4</del> 6. 249.	Dr Iskandar Bin Idris	306.	
2 <del>4</del> 7. 250.		307.	Dr Kok Jaan Yang Dr Kok Zi Yin
250. 251.	Dr Jam Sou Lai	307.	_ · · · · · · · · ·
	Dr Janthorn Pakdeethai	308. 309.	Dr Kong Jing Wen
252.	Dr Jayarajasingam Kesavaraj		Dr Kong Kin Hou
253.	Dr John Mary	310.	Dr Kong Sui Shing Georgina
254.	Dr Joseph Sunil Kumar	311.	Dr Koo Wee Khiat Alvin
255.	Dr Kalambaarachchi Neelakshi Dilmini	312.	Dr Krishna Moorthy s/o Shanmugam
256.	Dr Kam Shyan Chin	313.	Dr Krishnasamy Radha
257.	Dr Kamei Kenichi	314.	Dr Kua Shin Yii
258.	Dr Kan Boon Thaim Eugene	315.	Dr Kuan Dah Wei Alex
259.	Dr Kan Dee Ching Elena	316.	Dr Kuan Mae Yee
260.	Dr Kan Hun Yee	317.	Dr Kuan Yi Hern Benjamin
261.	Dr Kang Wei Chin Daryn	318.	Dr Kwak Ping Lam
262.	Dr Kannan s/o Sunderaraj	319.	Dr Kwan Pek Yee
263.	Dr Kao Chin Yu @ Chit Oo	320.	Dr Kwee Lee Fung
264.	Dr Kao Wei Hsing	321.	Dr Kwek Boon Chow
265.	Dr Kao Wei Hung	322.	Dr Kwek Kon Yew
266.	Dr Kaonang Amy Lestari	323.	Dr Kwek Thiam Soo
267.	Dr Kay Aih Boon Erwin	324.	Dr Kwok Mun Choy Kevin
268.	Dr Kee Chin Bong Freddie	325.	Dr Kwok Su-Ling Karen
269.	Dr Kee Leng Chee	326.	Dr Kwok Wai Wan
270.	Dr Kee Loo	327.	Dr Kwok Weng Fai
271.	Dr Keong Kean Seng Gary	328.	Dr Kwong Seh Meng
272.	Dr Khairian Mohd	329.	Dr Lai Fui Lin
273.	Dr Khairul Bin Abdul Rahman	330.	Dr Lai Junxu
274.	Dr Kharbanda Manojkumar Amarlal	331.	Dr Lai Kok Wei
275.	Dr Khaw May May	332.	Dr Lai Nai Hoong
276.	Dr Khaw Seng Ghee	333.	Dr Lai Oi Leng
277.	Dr Khi Yue Ling Audrey	334.	Dr Lai Shan Hui
278.	Dr Kho Guan Hoon Annette	335.	Dr Lai Tien Yew Jeffrey
279.	Dr Kho Keng How	336.	Dr Lai Wee Lee
280.	Dr Khoo Ah Chew	337.	Dr Lai Yirong
281.	Dr Khoo Bee Sim	338.	Dr Lam Bee Lan
282.	Dr Khoo Boo Cheong	339.	Dr Lam Poh Huat
283.	Dr Khoo Chooi Yong	340.	Dr Lam Wee Min
284.	Dr Khoo Swee Suan Janice	341.	Dr Lan Jiann Jong
285.	Dr Khoo Teng Chuan	342.	Dr Lau Chin Shiou Sharon
286.	Dr Khoo Teng Hoo George	343.	Dr Lau Teh Yee
287.	Dr Khoo Yiok Bin Christine	344.	Dr Lau Vi Hok Don
288.	Dr Khor Beng Lee	345.	Dr Lau Yen Ning
289.	Dr Khor Chin Kee	346.	Dr Lavan Iswaran Subrahmanyam
290.	Dr Khor Chong Chneah	347.	Dr Law Kung How
291.	Dr Kim Michael	348.	Dr Law Pet Lin Petrina
292.	Dr Ko Hong Beng Gregory	349.	Dr Laxmanan Rajarajeswari
293.	Dr Koay Wei Chee	350.	Dr Lee Alice
293. 294.	•	351.	Dr Lee Bon Fa
295.	Dr Koh Hang Yong	351. 352.	Dr Lee Boon Kok Thomas
295. 296.	Dr Koh Hang Yong Dr Koh Hau Tek	352. 353.	Dr Lee Chang Long
296. 297.		353. 354.	Dr Lee Chang Long Dr Lee Chau Wah
297. 298.	Dr Koh Suga Higgs	354. 355.	
<b>∠70.</b>	Dr Koh Swee Hiang	333.	Dr Lee Cheng San Kenneth

356.	Dr Lee Cheong Mei @ Ma Sabai	413.	Dr Leong Su Ting Celine
357.	Dr Lee Chian Chau	414.	Dr Leong Tyng Tyng
358.	Dr Lee Chien Nien	415.	Dr Leong Wai Hoe Justin
359.	Dr Lee Chien Shih	416.	Dr Leong Yan Hoi
360.	Dr Lee Chien-Wen Karen	417.	Dr Leong Yew Kin
361.	Dr Lee Chiew	418.	Dr Leong Yi Ming Lucy
362.	Dr Lee Ching Yit Shirley	419.	Dr Leow Boon Teck
363.	Dr Lee Chong Han	420.	Dr Leow Cheng Gek
364.	Dr Lee Chu Ching	421.	Dr Leow Wei Aun
365.	Dr Lee Chu Muk	422.	Dr Ler Gee Bueh
366.	Dr Lee Eng Hua	423.	Dr Ler Teng Noh Diana
367.	Dr Lee Geok Choo	424.	Dr Leung Yuet Sing Lewina
368.	Dr Lee Heow Yong	425.	Dr Lew Kian Hwa
369.	Dr Lee Hew Mun John Fergus	426.	Dr Lew Yin Choo Laura
370.	Dr Lee Hong Huei	427.	Dr Liang Hsueh Ying Joyce
371.	Dr Lee Huat Ming Danny	428.	Dr Liau Kah Han
372.	Dr Lee Kai Lun	429.	Dr Lie Lily
373.	Dr Lee Khai Weng Michael	430.	Dr Liew Han Lim
374.	Dr Lee Kim Kee	431.	Dr Liew Nan Piew Herman
375.	Dr Lee Kok Keng	432.	Dr Liew Vern Chern Karen
376.	Dr Lee Kok Wah	433.	Dr Lim Baoying
377.	Dr Lee Kok Weng Michael	434.	Dr Lim Bee Lin
378.	Dr Lee Kong How	435.	Dr Lim Bee Ling Tina
379.	Dr Lee Kwok Keong	436.	Dr Lim Chee Kong
380.	Dr Lee Lai Kit Sylvia	437.	Dr Lim Cheng Buay
381.	Dr Lee Mei Kam Irene	438.	Dr Lim Chin Wei
382.	Dr Lee Meow Yoong	439.	Dr Lim Chun Liat Malcolm
383.	Dr Lee Ming Wai Mandy	440.	Dr Lim Gek Muay
384.	Dr Lee Mun Heng	441.	Dr Lim Geok Bin
385.	Dr Lee Pai Pieng Michelle	442.	Dr Lim Heng Lee Lawrence
386.	Dr Lee Peng Khow	443. 444.	Dr Lim Heng Wei
387.	Dr Lee Sau Yee	<del>444</del> . 445.	Dr Lim Heuk Yew
388.	Dr Lee See Chung	445. 446.	Dr Lim Hsiu Yih Frances
389. 390.	Dr Lee Shirley	446. 447.	Dr Lim Hui Chuan
390. 391.	Dr Lee Siew Kiene Coordin	448.	Dr Lim Jiak Woon
391. 392.	Dr Lee Siow Kiang Georgia Dr Lee Swee Meng Kelvin	449.	Dr Lim Jin Foo Dr Lim Ka Pheck Angela
372. 393.	Dr Lee Tzu Hooi	450.	Dr Lim Kay Hui
373. 394.	Dr Lee Van Hien	451.	Dr Lim Kay Hui Dr Lim Keng Chye David
395.	Dr Lee Wai Ki	452.	Dr Lim Keng Chye David Dr Lim Khim Yong Jeremy
396.	Dr Lee Wan Sian	453.	Dr Lim Khong Jin Michael
397.	Dr Lee Wei Hsin Carol	454.	Dr Lim Liang
398.	Dr Lee Wen Yan	455.	Dr Lim Lok Houw Mervin
399.	Dr Lee Woon Lin	456.	Dr Lim Lu Shang
400.	Dr Lee Yah Leng	457.	Dr Lim Luping
401.	Dr Lee Yeng Fen	458.	Dr Lim May Er Grace-Marie
402.	Dr Lee Yew Wei	459.	Dr Lim Mei Yuan Loretta
403.	Dr Lee Yi Yong	460.	Dr Lim Meng Choo
404.	Dr Lee Yik Voon	461.	Dr Lim Mui Lee
405.	Dr Lee Ying Ling	462.	Dr Lim Peng Peng
406.	Dr Lee Yu Ming	463.	Dr Lim Seok Cheng Sabrina
407.	Dr Leong Hoe Chng Janelene	464.	Dr Lim Shee Lai
408.	Dr Leong Huey Yee Christine	465.	Dr Lim Sook Yien Lynn
409.	Dr Leong Kok Hean Derek	466.	Dr Lim Soon Aun Rodney
410.	Dr Leong Peng Fai Samuel	467.	Dr Lim Soon Beng
411.	Dr Leong Shu Yee	468.	Dr Lim Soon Beng
412.	Dr Leong Su Chen Angela	469.	Dr Lim Soon Meng Edward
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470.	Dr Lim Sun Tai Shelis	527.	Dr Loy Heng Juen Kevin
47 I.	Dr Lim Swee Hock	528.	Dr Loy Zhi-Yang
472.	Dr Lim Teik Hock	529.	Dr Lui Weng Sun
473.	Dr Lim U-Lin Queenie	530.	Dr Lum Khai Wah
474.	Dr Lim Wan le	531.	Dr Lwin Moe Kyaw
475.	Dr Lim Wee How	532.	Dr Lwin Sann
476.	Dr Lim Wee Ni	533.	Dr Lye Tin Fong
477.	Dr Lim Wei Liang Daniel	534.	Dr Ma Swan Hoo
478.	Dr Lim Yeeu Kuang	535.	Dr Maganlal Neesha
479.	Dr Lim Yi-Mae Karen	536.	Dr Mahalingam Venkatesan Premdhevi
480.	Dr Lim Yin Yin Michelle	537.	Dr Majid Waheeda Banu
481.	Dr Lim Ying	538.	Dr Manoharan Devasena
482.	3	539.	Dr Masayu Zainab Binte Masagos Mohamed
483.	Dr Lim Ying Tze Julia	540.	
484.	Dr Lim Yueh Ling	541.	Dr Mahamad Sharif Bin Strad Hassan Allraff
485.	Dr Lim Ziliang Dr Lin Kai Wei	5 <del>4</del> 2.	Dr Mohamad Sharif Bin Syed Hassan Alkaff Dr Mohamed Ghazali
486.		543.	Dr Mok Boon Rui
487.	Dr Lin Su Ni Lily	544.	
488.	Dr Ling Chuen	5 <del>44</del> . 545.	Dr Mok Lye Wan
	Dr Ling Wen Jiat Grace		Dr Mok Wai Kit
489.	Dr Liu Woon Yi	546.	Dr Mok Ying-Pei Karen
490.	Dr Liu Yun-En Bernie	547.	Dr Muhamed Usaf Ansari
491.	Dr Lo Cher Kuan	548.	Dr Muhammad Iqmal Bin Abdullah
492.	Dr Lo Kit Leong	549.	Dr Murali Dharan Palanisamy
493.	Dr Loh Cheng	550.	Dr Myat Htwe
494.	Dr Loh Cher Zoong	551.	Dr Myint Myint Thein
495.	Dr Loh Chiu Khuen	552.	Dr Nah Kwang Meng
496.	Dr Loh Foo Keong Jeffrey	553.	Dr Nai Ai Lin Karen
497.	Dr Loh Kwok Thye David	554.	Dr Nair Bhaskaran Kesavan
498.	Dr Loh Philip	555.	Dr Nair Sarala Devi Sankaran
499.	Dr Loh Seow Faan	556.	Dr Nam Min Fern Alvina
500.	Dr Loh Seow Foong	557.	Dr Narulla Ranjeet
501.	Dr Loh Su Lin Jennifer	558.	Dr Neo Chong Shin Gary
502.	Dr Loh Wei Jie	559.	Dr Neo Chun Huat
503.	Dr Loh Weng Keong Victor	560.	Dr Neoh Chi Lim
504.	Dr Loh Yin Leng Carolyn	561.	Dr Ng Chee Ming Eugene
505.	Dr Loh York King	562.	Dr Ng Chiew Fang
506.	Dr Loh Zhi Ming	563.	Dr Ng Chin Hwee
507.	Dr Loi Kuan Loong	564.	Dr Ng Choon Yong Kenneth
508.	Dr Loke Chi Wei Peter	565.	Dr Ng Chyi Yoke Elisa
509.	Dr Loke Chok Loon	566.	Dr Ng Delvin
510.	Dr Loke Foo Shin Kelly	567.	Dr Ng Guat Hua
511.	Dr Loke Jian Feng	568.	Dr Ng Hong Yi
512.	Dr Loke Mun Choy Eugene	569.	Dr Ng Hwee Hin
513.	Dr Loo Yuxian	570.	Dr Ng Juak Cher
514.	Dr Loong Tze Wey	571.	Dr Ng Koon Keng Victor
515.	Dr Low Chai Ling	572.	Dr Ng Kwee Choon
516.	Dr Low Chin Yong	573.	Dr Ng Mae Ling
517.	Dr Low How Cheong	57 <b>4</b> .	Dr Ng Min Yin
518.	Dr Low Jin Kheng	575.	Dr Ng Poh Heng
519.	Dr Low Kian Chuan David	576.	Dr Ng Seo Peng Christine
520.	Dr Low Lee Meng Lisa	577.	Dr Ng Siau Peng
521.	Dr Low Li Lian	578.	Dr Ng Siew Khoon
522.	Dr Low Siew Teong	579.	Dr Ng Siew Min Amy
523.	Dr Low Sim Ong Timothy	580.	Dr Ng Sok Boey
524.	Dr Low Sze Sen	581.	Dr Ng Soon Yin
525.	Dr Low Wye Mun	582.	Dr Ng Su Lyn Lynette
526.	Dr Low Yin Mei Esther	583.	Dr Ng Suat Tong

584.	Dr Ng Teck Keng Dominique	641.	Dr Poh Siew Cheng
585.	Dr Ng Tsorng Chinn	642.	Dr Pow Chun Wei
586.	Dr Ng Wei Bunn	643.	Dr Priya Prasad
587.	Dr Ng Wei Kian	644.	Dr Puah Boon Kwang
588.	Dr Ng Wei Seng	645.	Dr Quah Siok Chuan
589.		646.	Dr Quah Tee Hwa
590.	Dr Ng Yok Leng Michelle	647.	•
591.	Dr Nor Azhar Bin Mohd Zam		Dr Quek Gim Hian James
	Dr Norkhalim Bin Dalil	648.	Dr Quek Lee Seh
592.	Dr Nur'Azzah Bte Ahmad	649.	Dr Quek Mong Seng
593.	Dr Nyam Ngian Choy Raymond	650.	Dr Quek Peng Lim Timothy
594.	Dr Nyi Nyi Tun	651.	Dr Quek Sui-Yi Alina (Mrs Alina Tan)
595.	Dr Oei Su Kai	652.	Dr Radiah Binti Salim
596.	Dr Oentung Catherine	653.	Dr Rajaratnam Komathy
597.	Dr Oh Guat Leng	654.	Dr Ramasamy Jaganmohan Raja
598.	Dr Ong Ai Li	655.	Dr Ramasamy Packiyavathi
599.	Dr Ong Ai Ling Julia	656.	Dr Ramdass Haridass
600.	Dr Ong Bee Sim	657.	Dr Ramesh Sadasivan
601.	Dr Ong Cheng Choon	658.	Dr Rebecca Martha Jacob
602.	Dr Ong Cheng Ean	659.	Dr Roshni Kandasamy Pillay
603.	Dr Ong Chon-Kin Fabian	660.	Dr Rozario John Antony
604.	Dr Ong Chor Teck Joseph	661.	Dr Sanjeev Kumar Balakrishnan
605.	Dr Ong Cong Wei Alvin	662.	Dr Sarani Omar
606.	Dr Ong Eu Jin Roy	663.	Dr Sathy Nair Madahavan Chenthody
607.	Dr Ong Geok Wei Heather (Mrs Tan)	664.	Dr Say Jia Huey
608.	Dr Ong I-Fung Ivan	665.	Dr Seah Chiew Wan
609.	Dr Ong Jin Ai	666.	Dr Seah Chin Mui Jaime
610.	Dr Ong Keith	667.	Dr See Cheong Yan Brian
611.	Dr Ong King Jane	668.	Dr See Hock Chuan
612.	Dr Ong Kok Kiong	669.	Dr See Jian Hau
613.	Dr Ong Kok Kiong Dr Ong Kok Liang Jason	670.	Dr See Toh Wai Khuan
614.	Dr Ong Lan Fang Rebecca	671.	Dr Seet Lin Tze
615.		672.	Dr Seet Siew Lan Veronica
616.	Dr Ong Li Ling Kong	673.	
	Dr Ong Li Ling Karen		Dr Segar Ashok
617.	Dr Ong Ming Jiunn	674.	Dr Sen Jitendra Kumar
618.	Dr Ong Pang Yeow Gary	675.	Dr Seong Peck Suet
619.	Dr Ong Su-Anne	676.	Dr Shahidah Bte Mohamed Salleh
620.	Dr Ong Wah Ying	677.	Dr Sheppard Mark Kai Ng
621.	Dr Ong Wan Cheng	678.	Dr Shiraishi Tsutomu
622.	Dr Ong Wee Sian	679.	Dr Si Poh Nguan Cedric
623.	Dr Ong Woon Ching	680.	Dr Siew Boon Liong Glenn
624.	Dr Ong Yee Ru Evinda	681.	Dr Siew Man Gah
625.	Dr Ooi Siew Hong	682.	Dr Siew Wei Fong
626.	Dr Ow Chien Koon	683.	Dr Si-Hoe Sing Yin
627.	Dr Ow David	684.	Dr Sim Buan Lee Gilbert
628.	Dr Ow Ian	685.	Dr Sim Chin Sing Evan
629.	Dr Pan Xingyi Alan @ Phua Sing Yi Alan	686.	Dr Sim Choon Seng
630.	Dr Pang Wui Chi Jason	687.	Dr Sim Li-San Grace
631.	Dr Peck Ming-Hsin Stanley	688.	Dr Sim Seng Chye
632.	Dr Phan Oi Peng	689.	Dr Sim Wenyuan
633.	Dr Phang Chia May	690.	Dr Simrit Kaur Dang
634.	Dr Phang Siung King Jonathan	691.	Dr Sin Wen Yee
635.	Dr Phoon Chiu Yong	692.	Dr Singam Saroja Bhai
636.	Dr Phua See Chun	693.	Dr Sinnathamby Thanasekaran
637.	Dr Phua Sin Ru	694.	Dr Siow Boon Leng
638.	Dr Phua Swee Huat	695.	Dr Siow Yeen Kiat
639.	Dr Pillai Kumara Prasad	696.	
		697.	Dr Siriamornsarp Ratnaporn
640.	Dr Poh Chern Loong Andy	077.	Dr Sivamathy Bhuvanakrishna

698.	Dr Sng Kong Chee	755.	Dr Tan Lay Wee
699.	Dr Sng Li Wah	756.	Dr Tan Lean Chin Laurence
700.	Dr Soh Cheng Cheng	757.	Dr Tan Li Mei Joanna
701.	Dr Soh Joo Kim	758.	Dr Tan Lian Ching Audrey
702.	Dr Soh Ling Ling	759.	Dr Tan Lip Pin
703.	Dr Soh Wah Ngee	760.	Dr Tan May Hua Linda
704.	Dr Soo Mun Fong	761.	Dr Tan May Yen Lillian
705.	Dr Soo Siow Lian	762.	Dr Tan Mei Ling Penelope
706.	Dr Soong Chuon Vui Jovian	763.	Dr Tan Mui Ling Donna
707.	Dr Sophian Hadi Bin Ibrahim	764.	Dr Tan Mui Yen June
708.	Dr Stroma Beattie	765.	Dr Tan Peng Wee
709.	Dr Su Shengyong	766.	Dr Tan Ru Yuh
710.	Dr Su Shichang	767.	Dr Tan Sai Tiang
711.	Dr Sulaimi Mohd Saifuz	768.	Dr Tan See Lin
712.	Dr Sundarrajan Chitra	769.	Dr Tan Seung Po
713.	Dr Tam Tak Chuen Elias	770.	Dr Tan Shu Juan
714.	Dr Tan Aik Guan Gerald	771.	Dr Tan Siang Hon (c/o Dr Stanley Peck)
715.	Dr Tan Aik Lim Calvin	772.	Dr Tan Sin Kuan
716.	Dr Tan Ban Leong Kenny	773.	Dr Tan Soo Cheng
717.	Dr Tan Buay Imm	774.	Dr Tan Su-Hern
718.	Dr Tan Chay Hoon	775.	Dr Tan Swee An Benjamin
719.	Dr Tan Cheng Chwee Lawrence	776.	Dr Tan Sze Wee
720.	Dr Tan Chin Beng Melvyn	777.	Dr Tan Teck Shi
721.	Dr Tan Chin Hor	778.	Dr Tan Tee Ngee
722.	Dr Tan Ching Wah	779.	Dr Tan Teing Ping
723.	Dr Tan Chong Hun	780.	Dr Tan Ter Wen Jessie
724.	Dr Tan Chong Wai Vincent	781.	Dr Tan Tze Chin
725.	Dr Tan Chooi Chooi	782.	Dr Tan Tze Lee
726.	Dr Tan Chu Hui Anne Regina	783.	Dr Tan Wang Theng
727.	Dr Tan Ee Ju	784.	Dr Tan Wee Hian
728.	Dr Tan Elaine	785.	Dr Tan Wee Keng Alan
729.	Dr Tan Eng Chun	786.	Dr Tan Wee Kiat
730.	Dr Tan Gek Ngor	787.	Dr Tan Wen-Chien Fiona
731.	Dr Tan Gek Yin Christine	788.	Dr Tan Wen-Hui
732.	Dr Tan Geok Jim	789.	Dr Tan Xian Ling Adele
733.	Dr Tan Gim Hong Herbert	790.	Dr Tan Yew Sang
734.	Dr Tan Hai Chuang	791.	Dr Tan Yew Weng David
735.	Dr Tan Han Kwang	792.	Dr Tan Yong Kuan Adrian
736.	Dr Tan Hsiang Lung	793.	Dr Tan Yong Tong
737.	Dr Tan Hui Ling Diana	794.	Dr Tan Yung Ming
738.	Dr Tan Hung Chai	795.	Dr Tan Zhong Wei Mark
739.	Dr Tan Hwee Mian Jane	796.	Dr Tang Ching Ching
740.	Dr Tan Ing Tuan	797.	Dr Tang Kim Lian
741.	Dr Tan Jiak Ping	798.	Dr Tang Phua Mien
742.	Dr Tan Jit Seng	799.	Dr Tang Wai Meng
743.	Dr Tan Ju Hock	800.	Dr Tang Wen Yu Gavin
744.	Dr Tan Kee Chong	801.	Dr Tang Zhen-Guo Reginald
745.	Dr Tan Kee Tung	802.	Dr Tay Chin Tong
746.	Dr Tan Kheng Liang	803.	Dr Tay Choon Mong Leslie
747.	Dr Tan Kia Yong Paul	804.	Dr Tay Guan Tong
748.	Dr Tan Kian Yong	805.	Dr Tay Kok Ling
749.	Dr Tan Kim Kiat	806.	Dr Tay Peng Leng
750.	Dr Tan Kok Leong	807.	Dr Tay Ruixin
751.	Dr Tan Kok Ying	808.	Dr Tay Swee Kwang Andrew Epaphroditus
752.	Dr Tan Kong Chin	809.	Dr Tay Wen Sien
753.	Dr Tan Kwang	810.	Dr Tay Woon Hian
754	Dr Tan Lay Twan Folicia	811	Dr Teh Thian Wan

Dr Teh Thian Wan

811.

754.

Dr Tan Lay Twan Felicia

812.	Dr Teng Poi Chin	869.	Dr Wong Cheng Yiew
813.	Dr Teo Eng Swee Cuthbert	870.	Dr Wong Chia Siong
814.	Dr Teo Hui Ling	871.	Dr Wong Chiang Yin
815.	Dr Teo Kah Yeen Dana	872.	Dr Wong Chung Pheng Melvyn
816.	Dr Teo Su Lin Pearlie	873.	Dr Wong Ern Mei Celina
817.	Dr Teo Swee Neo Angela	874.	Dr Wong Eu Joon Adrian
818.	Dr Teo Yee Sheng Victor	875.	Dr Wong Hon Wai Wicky
819.	Dr Teo Yi Jin	876.	Dr Wong Hoong-Wai
820.	Dr Teoh Che Chung Elvin	877.	Dr Wong Janti Susanna
821.	Dr Teoh Pui Pui	878.	Dr Wong Kai Cheong
822.	Dr Teoh Tsu Ping Kieron	879.	Dr Wong Kai Peng
823.	Dr Teow Kay Leong Roy	880.	Dr Wong Khai Hong
824.	Dr Tey Colin	881.	Dr Wong Lai Lin Patrina
825.	Dr Tey Inn Kuang	882.	Dr Wong Lee Lin Mary
826.	Dr Tham Meng Choong Raymond	883.	Dr Wong Liang Fu James
827.	Dr Thean Hsueh Leke Kenneth	884.	Dr Wong Marn Yee Cindy
828.	Dr Thevathasan Ivor Gunaseelan	885.	Dr Wong Mee Soong
829.	Dr Thia Wee Keng Kevin	886.	Dr Wong Mei Ling Gladys
830.	Dr Thien Sook Kyen	887.	Dr Wong Mun Chong
831.	Dr Thiow Boon Yin	888.	Dr Wong Nai Ming
832.	Dr Thulasi d/o Chandran	889.	Dr Wong Pei Lin Suzanne
833.	Dr Tiah Seow Hwee Jane	890.	Dr Wong Pei Ying
834.	Dr Ting Sing Shing Jonathan	891.	Dr Wong Ruei Chian
835.	Dr Tiong Sylvia	892.	Dr Wong Seung Tang
836.	Dr Tjang Tjung Fa Francis	893.	Dr Wong Shiu Hong
837.	Dr Tng Huiling Kimberly	894.	Dr Wong Sze Mun Cynthia
838.	Dr Tng Wei Chiang	895.	Dr Wong Teck Boon Lawrence
839.	Dr To Ka Chi	896.	Dr Wong Teck Yee
840.	Dr Toh Beng Chye	897.	Dr Wong Wei Mon
841.	Dr Toh Chan Cheong Richard	898.	Dr Wong Wen Tsung
842.	Dr Toh Han Sim Matthias Paul	899.	Dr Wong Weng Hong
843.	Dr Toh Mei Ai Lena	900.	Dr Wong Yoke Cheong
844.	Dr Toh Sheng Cheong	901.	Dr Wong Yu Mei Joyce
845.	Dr Toh Thiam Kiat	902.	Dr Wong Yu Yi
846.	Dr Tong Chuan Hong	903.	Dr Wong Yueh-Ti
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# HERALDRY OF THE COLLEGE

The upper portion of the badge of the College consists of a golden lion in a passant stance superimposed on the chief which is red in colour.

The lion represents our nation of Singapore. Red is the colour of blood which is the precious liquid on which life depends and which is our mission to save.

The lower portion of the badge consists of a green cross superimposed on a white shield. The green cross symbolizes the humanitarian mission of our College. White is the colour of purity which is our aim.

On the green cross is superimposed an open book and a caduceus. The open book represents knowledge and continued learning and the caduceus is the recognized symbol for the art of healing.